(Rev. January 2024)

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

Department of the Treasury Internal Revenue Service

File a separate application for each return. Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

must use	Form 7004 to request an extension of time to file incom-	e tax retur	ns.	,	,	
	lentification					
Type or	Name of exempt organization, employer, or other filer, see instructions.			Taxpayer	identification r	number (TIN)
Print	NORTHWEST AREA FOUNDATION				9221	
File by the due date for filing your	Number, street, and room or suite no. If a P.O. box, so 60 PLATO BOULEVARD EAST, 40		ions.			
return. See instructions.	City, town or post office, state, and ZIP code. For a for ST. PAUL, MN 55107		ress, see instructions.			
Enter the	Return Code for the return that this application is for (file	e a separat	e application for each return)			04
Applicati		1	Application Is For			Return
Арріїсаці		Code				Code
Form 990	or Form 990-EZ	01	Form 4720 (other than individual)			09
	0 (individual)	03	Form 5227			10
Form 990		04	Form 6069			11
	-T (sec. 401(a) or 408(a) trust)	05	Form 8870			12
	-T (trust other than above)	06	Form 5330 (individual)			13
	-T (croporation)	07	Form 5330 (other than individual)			13
Form 104		08				
	ou enter your Return Code, complete either Part II or Par	t III. Part II	L including signature, is applicable c	only for an	extension of	•
	e Form 5330.		,,	···· , ····		
	pplication is for an extension of time to file Form 5330, y	ou must e	nter the following information			
	n Name		Ŭ			
	n Numera au					
	n Number n Year Ending (MM/DD/YYYY)					
	utomatic Extension of Time To File for Exempt Organ	izations (s	ee instructions)			
	poks are in the care of THE ORGANIZATION					
The bu			ST, 400 - ST PAUL,	MN 55	107	
Telenh	one No. (651) 224-9635		Fax No			
-	organization does not have an office or place of business	in the Lini				
	is for a Group Return, enter the organization's four-digit (
box [. If it is for part of the group, check this box					
	quest an automatic 6-month extension of time until No					
					ipt organization	return for
X	organization named above. The extension is for the orga calendar year 20 23 or	anizations	return for.			
		00				00
	tax year beginning	, 20	, and ending			, 20
0 16 41	a tau unan antanad in line 1 is fan laas than 10 maatha al			Final vature		
2 If th	he tax year entered in line 1 is for less than 12 months, cl	neck reaso	on: Initial return	Final retur	n	
	Change in accounting period					
	his application is for Forms 990-PF, 990-T, 4720, or 6069	, enter the	tentative tax, less			
	nonrefundable credits. See instructions.		and free debuter and distance	<u>3a</u>	\$	0
b If th	nis application is for Forms 990-PF, 990-T, 4720, or 6069	enter any				0.
	mated tax payments made. Include any prior year overp	ayment all	owed as a credit.	3b	\$	0.
c Bal		ayment all	owed as a credit. n this form, if required, by	<u>3b</u> 3c	\$	

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **990-PF**

Department of the Treasury Internal Revenue Service

** PUBLIC INSPECTION COPY **

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047 2023 Open to Public Inspection

For calendar year 2023 or tax year beginning		, and ending		
Name of foundation			A Employer identification	n number
NORTHWEST AREA FOUNDATION	41-0719221	<u> </u>		
Number and street (or P.O. box number if mail is not delivered to street a	lddress)	Room/suite 400	B Telephone number	0.005
60 PLATO BOULEVARD EAST	(651) 224-			
City or town, state or province, country, and ZIP or foreign p ST. PAUL, MN 55107	ostal code		C If exemption application is p	pending, check here
G Check all that apply: Initial return	Initial return of a f	ormer public charity	D 1. Foreign organization	s, check here
Final return	Amended return			
Address change	Name change		2. Foreign organizations me check here and attach co	eeting the 85% test, omputation
H Check type of organization: \mathbf{X} Section 501(c)(3) ex	empt private foundation		E If private foundation sta	
	Other taxable private foundation		under section 507(b)(1)(A), check here
I Fair market value of all assets at end of year J Accounting	ng method: 🔄 Cash	X Accrual	F If the foundation is in a	60-month termination
	ther (specify)	·-)	under section 507(b)(1)(B), check here
\$ 528, 546, 911. (Part I, colur				(1)
Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received			N/A	
2 Check X if the foundation is not required to attach Sch. B				
3 Interest on savings and temporary cash investments				
4 Dividends and interest from securities	8,417,535.	14,216,717.		STATEMENT 1
5a Gross rents				
b Net rental income or (loss)	10 172 601			
6a Net gain or (loss) from sale of assets not on line 10 Gross sales price for all 000 744	10,172,691.			
b Gross sales price for all <u>236,789,744.</u> 7 Capital gain net income (from Part IV, line 2)		10,509,951.		
7 Capital gain net income (from Part IV, line 2)		10,309,931.		
9 Income modifications 10a and allowances				
b Less: Cost of goods sold				
c Gross profit or (loss)				
11 Other income	276,019.	17,639,875.		STATEMENT 2
12 Total. Add lines 1 through 11	18,866,245.	42,366,543.		
13 Compensation of officers, directors, trustees, etc.	1,046,146.	93,662.		952,484.
14 Other employee salaries and wages	2,327,625.	108,640.		2,173,655.
15 Pension plans, employee benefits	985,263.	58,010.		926,578.
3 16a Legal fees STMT 3	82,134.	27,619.		53,561.
b Accounting fees STMT 4	97,155.	31,063.		66,092.
C Other professional fees STMT 5	5,718,671.	993,260.		533,624.
b Accounting fees STMT 4 c Other professional fees STMT 5 17 Interest 18 Taxes STMT 6 19 Depreciation and depletion 20 Occupancy 21 Travel, conferences, and meetings	1,477,447.	359,582.		0.
18 Taxes SIMI O 19 Depreciation and depletion	122,634.	0.		0.
20 Occupancy	350,743.	0.		398,232.
20 Occupancy 21 Travel, conferences, and meetings	209,378.	10,959.		188,637.
22 Printing and publications				
23 Other expenses STMT 7	657,454.	4,343,629.		514,855.
24 Total operating and administrative				
 23 Other expenses <u>STMT 7</u> 24 Total operating and administrative expenses. Add lines 13 through 23 25 Contributions, gifts, grants paid 	13,074,650.	6,026,424.		5,807,718.
25 Contributions, gifts, grants paid	15,885,501.			17,292,497.
26 Total expenses and disbursements.				
Add lines 24 and 25	28,960,151.	6,026,424.		23,100,215.
27 Subtract line 26 from line 12:	10 000 000			
a Excess of revenue over expenses and disbursements	-10,093,906.	26 240 110		
b Net investment income (if negative, enter -0-)		36,340,119.	NT / 7	
C Adjusted net income (if negative, enter -0-)			N/A	Form 990-DF (2002)

LHA For Paperwork Reduction Act Notice, see instructions.

323501 12-20-23 2 Form **990-PF** (2023)

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2023.05000 NORTHWEST AREA FOUNDATION A4724861

	0-PF (2023) NORTHWEST AREA FOUNDATIO			0719221 Pag
art	II Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
	Cash - non-interest-bearing		0 422 000	0 433 000
	Savings and temporary cash investments	5,766,617.	9,433,822.	9,433,822
	Accounts receivable 63.		60	
	Less: allowance for doubtful accounts		63.	63
	Pledges receivable			
	Less: allowance for doubtful accounts			
	Grants receivable			
	Receivables due from officers, directors, trustees, and other			
	disqualified persons			
	Other notes and loans receivable			
	Less: allowance for doubtful accounts			
	Inventories for sale or use		102 440	102 44
	Prepaid expenses and deferred charges	33,566.		123,449
	Investments - U.S. and state government obligations	0.		8,311,650
b	Investments - corporate stock STMT 9		331,737,131.	
	Investments - corporate bonds STMT 10	94,845,967.	91,154,425.	91,154,425
11	Investments - land, buildings, and equipment: basis			
	Less: accumulated depreciation			
12	Investments - mortgage loans			
13	Investments - other STMT 11	73,509,586.	73,368,366.	73,368,36
14	Land, buildings, and equipment: basis 2, 142, 111.	100.054	1 000 000	1 085 084
	Less: accumulated depreciation STMT 12 166,133.		1,975,978.	1,975,978
	Other assets (describe STATEMENT 13)	12,089,083.	12,442,021.	12,442,023
16	Total assets (to be completed by all filers - see the			
	instructions. Also, see page 1, item I)		528,546,911.	
	Accounts payable and accrued expenses	463,796.	545,176.	
	Grants payable	7,545,000.	5,230,000.	
	Deferred revenue			
	Loans from officers, directors, trustees, and other disqualified persons			
21	Mortgages and other notes payable	1 522 550	2 422 606	
22	Other liabilities (describe STATEMENT 14)	1,533,778.	3,438,626.	
			0 010 000	
23	Total liabilities (add lines 17 through 22)	9,542,574.	9,213,802.	
	Foundations that follow FASB ASC 958, check here			
	and complete lines 24, 25, 29, and 30.			
24	Net assets without donor restrictions		509,008,815.	
	Net assets with donor restrictions	10,324,294.	10,324,294.	
25				
	Foundations that do not follow FASB ASC 958, check here			
	and complete lines 26 through 30.			
26	and complete lines 26 through 30. Capital stock, trust principal, or current funds			
26 27	and complete lines 26 through 30. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund			
26 27 28	and complete lines 26 through 30. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund Retained earnings, accumulated income, endowment, or other funds		E10 202 100	
26 27 28	and complete lines 26 through 30. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund	474,589,569.	519,333,109.	
26 27 28 29	and complete lines 26 through 30. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund Retained earnings, accumulated income, endowment, or other funds Total net assets or fund balances			
26 27 28 29	and complete lines 26 through 30. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund Retained earnings, accumulated income, endowment, or other funds Total net assets or fund balances	404 400 440		
26 27 28 29 30	and complete lines 26 through 30. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund Retained earnings, accumulated income, endowment, or other funds Total net assets or fund balances	484,132,143.		
26 27 28 29 <u>30</u> art	and complete lines 26 through 30. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund Retained earnings, accumulated income, endowment, or other funds Total net assets or fund balances Total liabilities and net assets/fund balances Analysis of Changes in Net Assets or Fund Ba	484,132,143. alances		
26 27 28 29 30 art I	and complete lines 26 through 30. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund Retained earnings, accumulated income, endowment, or other funds Total net assets or fund balances Total liabilities and net assets/fund balances Analysis of Changes in Net Assets or Fund Balances net assets or fund balances at beginning of year - Part II, column (a), line	484,132,143. Alances	528,546,911.	
26 27 28 29 30 art I Total (mus	and complete lines 26 through 30. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund Retained earnings, accumulated income, endowment, or other funds Total net assets or fund balances Total liabilities and net assets/fund balances Analysis of Changes in Net Assets or Fund Ba net assets or fund balances at beginning of year - Part II, column (a), line t agree with end-of-year figure reported on prior year's return)	484,132,143. Alances	528,546,911.	
26 27 28 29 30 Total (mus Enter	and complete lines 26 through 30. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund Retained earnings, accumulated income, endowment, or other funds Total net assets or fund balances Total liabilities and net assets/fund balances Analysis of Changes in Net Assets or Fund Balances net assets or fund balances at beginning of year - Part II, column (a), line	484,132,143. alances	528,546,911. 1 2	474,589,569 -10,093,900 54,837,440

 4
 Add links 1, 2, and 3

 5
 Decreases not included in line 2 (itemize)

 6
 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29

0. 519,333,109. Form **990-PF** (2023)

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	THWEST AREA FOUN and Losses for Tax on In		<u> </u>			0719221 Page 3
				EE ATTACI		
	 (a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.) 			P - Purchase D - Donation	(c) Date acqui (mo., day, yr	
1a				Dechanon		
b						
C						
d						
<u>e</u>						
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other plus expense of			(h) Gain oi ((e) plus (f) n	
<u>a</u>						
b						
_ C						
<u>d</u>				_		
e 236,789,744.		226,617				10,509,951.
Complete only for assets show	ng gain in column (h) and owned by t				(I) Gains (Col. (h ol. (k), but not le:) gain minus
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of co over col. (j), if			Losses (from	n col. (h))
_a						
b						
<u> </u>						
d						
е						10,509,951.
2 Capital gain net income or (net c	apital loss))	2		10,509,951.
3 Net short-term capital gain or (lo	oss) as defined in sections 1222(5) an	id (6):				
If gain, also enter in Part I, line 8 Part I, line 8	, column (c). See instructions. If (los	s), enter -O- in)	3	1	N/A
Part V Excise Tax Ba	sed on Investment Incom	e (Section 4940((a), 4940)(b), or 4948	- see instru	ctions)
1a Exempt operating foundations	described in section 4940(d)(2), che	ck here 🔜 and	enter "N/A"	on line 1.		
Date of ruling or determination	n letter: (at	tach copy of letter if nec	cessary - se	ee instructions)	1	505,128.
	s enter 1.39% (0.0139) of line 27b. Ex				ri i	
4% (0.04) of Part I, line 12, cc	I. (b)					
2 Tax under section 511 (domes	stic section 4947(a)(1) trusts and taxa	ble foundations only; oth	hers, enter	-0-)	. 2	0.
3 Add lines 1 and 2					. 3	505,128.
4 Subtitle A (income) tax (dome	stic section 4947(a)(1) trusts and tax	able foundations only; of	thers, enter	-0-)	4	0.
5 Tax based on investment inc	ome. Subtract line 4 from line 3. If ze	ro or less, enter -O				505,128.
6 Credits/Payments:						
	and 2022 overpayment credited to 20			1,066,08		
	- tax withheld at source				<u>.</u>	
c Tax paid with application for e	xtension of time to file (Form 8868) $_{}$				<u>).</u>	
	sly withheld				<u>).</u>	
	dd lines 6a through 6d					1,066,081.
	yment of estimated tax. Check here [tached			0.
	and 8 is more than line 7, enter amo					
	e than the total of lines 5 and 8, enter					560,953.
11 Enter the amount of line 10 to	be: Credited to 2024 estimated tax		560,9	53. Refunde	ed 11	0.
						Form 990-PF (2023)

Form 990-PF (2023) NORTHWEST AREA FOUNDATION Part VI-A Statements Regarding Activities

41-0719221 Ра	ge 4
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1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in		Yes	
	any political campaign?	1a		Х
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition	1b		Х
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or			
	distributed by the foundation in connection with the activities.			
C	Did the foundation file Form 1120-POL for this year?	1c		Х
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			
	(1) On the foundation. \$ (2) On foundation managers. \$ 0 .			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
Ŭ	managers. $\$$ 0 .			
2		2		х
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			- 23
•	,			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or		Х	
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	X	
	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	X	37
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		Х
	If "Yes," attach the statement required by General Instruction T.			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
	• By language in the governing instrument, or			
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law			
	remain in the governing instrument?	6	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV	7	Х	
8a	Enter the states to which the foundation reports or with which it is registered. See instructions.			
	MN			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			
	of each state as required by General Instruction G? If "No," attach explanation	8b	Х	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar			
	year 2023 or the tax year beginning in 2023? See the instructions for Part XIII. If "Yes," complete Part XIII	9		Х
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		Х
	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule. See instructions	11		Х
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement. See instructions	12		х
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website address WWW.NWAF.ORG			
14	The books are in care of THE ORGANIZATION Telephone no. (651)	224	-96	35
	Located at 60 PLATO BOULEVARD EAST, 400, ST PAUL, MN ZIP+4 55			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here			
·	and enter the amount of tax-exempt interest received or accrued during the year15	N	/A	
16	At any time during calendar year 2023, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
	foreign country			
		rm 990)-PF	(2023)

Form 990-PF (2023) NORTHWEST AREA FOUNDATION 41-07	19221		Page 5
Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required			
File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a During the year, did the foundation (either directly or indirectly):			
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		X
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
a disqualified person?	1a(2)		X
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		X
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Х	
(5) Transfer any income or assets to a disqualified person (or make any of either available			
for the benefit or use of a disqualified person)?	1a(5)		X
(6) Agree to pay money or property to a government official? (Exception. Check "No"			
if the foundation agreed to make a grant to or to employ the official for a period after			
termination of government service, if terminating within 90 days.)	1a(6)		X
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		X
c Organizations relying on a current notice regarding disaster assistance, check here			
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
before the first day of the tax year beginning in 2023?	1d		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
defined in section 4942(j)(3) or 4942(j)(5)):			
a At the end of tax year 2023, did the foundation have any undistributed income (Part XII, lines			
6d and 6e) for tax year(s) beginning before 2023?	2a		X
If "Yes," list the years , , , ,			
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
statement - see instructions.) N/A	. 2b		
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
,,,,			
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
during the year?	3a		X
b If "Yes," did it have excess business holdings in 2023 as a result of (1) any purchase by the foundation or disqualified persons after			
May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,			
Schedule C, to determine if the foundation had excess business holdings in 2023.) $$ N/P	<u>3b</u>		L
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
had not been removed from jeopardy before the first day of the tax year beginning in 2023?	4b		X

Form **990-PF** (2023)

Form 990-PF (2023) NORTHWEST AREA FOUNDATION 41-0719	221	I	Page 6
Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)			
5a During the year, did the foundation pay or incur any amount to:		Yes	No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		Х
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly,			
any voter registration drive?	5a(2)		X
(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)		X
(4) Provide a grant to an organization other than a charitable, etc., organization described in section			
4945(d)(4)(A)? See instructions	5a(4)		X
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for			
the prevention of cruelty to children or animals?	5a(5)		X
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations			
section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		
c Organizations relying on a current notice regarding disaster assistance, check here			
d If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained	_		
expenditure responsibility for the grant? <u>N/A</u>	5d		
If "Yes," attach the statement required by Regulations section 53.4945-5(d).			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on			77
a personal benefit contract?	6a		X
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		X
If "Yes" to 6b, file Form 8870.	7.		x
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? N/A	7b		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	8		x
excess parachute payment(s) during the year? Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly	0		Δ

Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
	-			
SEE STATEMENT 15		1,046,146	136,736.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
KARLA MILLER - 60 PLATO BLVD E,	PROGRAM DIREC	TOR		
#400, ST. PAUL, MN 55107	40.00	208,447.	58,098.	0.
KAREN APPELBAUM - 60 PLATO BLVD E,	DIRECTOR OF O	PERATIONS		
#400, ST. PAUL, MN 55107	40.00	174,757.	53,378.	0.
PAUL BACHLEITNER - 60 PLATO BLVD E,	COMMUNICATION	S DIRECTO	R	
#400, ST. PAUL, MN 55107	40.00	177,746.	41,958.	0.
MATT STOWELL - 60 PLATO BLVD E,	CONTROLLER			
#400, ST. PAUL, MN 55107	40.00	158,209.	45,964.	0.
CHRISTIANNE LIND - 60 PLATO BLVD E,	PROGRAM OFFIC	ER		
#400, ST. PAUL, MN 55107	40.00	145,906.	21,794.	0.
Total number of other employees paid over \$50,000				14

Form **990-PF** (2023)

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued) Part VII

2	Eive highest-naid independent	t contractors for professional	services. If none, enter "NONE."	
3	Five highest-paid independent	l contractors for professional	services. It none, enter "NUNE."	

3 Five highest-paid independent contractors for professional services. If none, enter "	NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NEPC, LLC	INVESTMENT	
255 STATE STREET, BOSTON, MA 02109	CONSULTING	452,769.
LOCUS ARCHITECTURE LTD		· · · ·
4453 NICOLLET AVENUE, MINNEAPOLIS, MN 55419	CONSULTING SERVICES	133,196.
CLIFTONLARSONALLEN LLP - 220 SOUTH SIXTH ST,	AUDIT AND TAX	
STE 300, MINNEAPOLIS, MN 55402	SERVICES	100,935.
DESNICK & NELSON INC, DBA EVOLOGY		
36 SHERIDAN AVE S, MINNEAPOLIS, MN 55405	CONSULTING SERVICES	99,148.
FAEGRE DRINKER BIDDLE & REATH, LLP		
NW 6139, MINNEAPOLIS, MN 55485	LEGAL SERVICES	93,317.
Total number of others receiving over \$50,000 for professional services		93,317.
Part VIII-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic	al information such as the	
number of organizations and other beneficiaries served, conferences convened, research papers produc		Expenses
1		
SEE STATEMENT 16	2	2,820,409.
2		
3		
4		
Part VIII-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year on lin	nes 1 and 2.	Amount
1 AKIPTAN - ACCESS TO FINANCING FOR NATIVE AMER.	ICANS IN	
AGRICULTURE		
		L,000,000.
2 BUILD WEALTH MN - ACCESS TO AFFORDABLE FIRST 1	MORTGAGES FOR	
HOUSEHOLDS WITHIN UNDERSERVED COMMUNITIES OF	COLOR	
		600,000.
All other program-related investments. See instructions.		
3 FOUR BANDS COMMUNITY FUND - ACCESS TO FINANCI	NG FOR NATIVE	
AMERICANS		
AFRICAN DEVELOPMENT CENTER - ACCESS TO FINANC	ING FOR AFRICAN	
IMMIGRANT ENTREPRENEURS ACROSS MINNESOTA		
AFRICAN ECOMONIC DEVELOPMENT SOLUTIONS - ACCE	SS TO FINANCING	
FOR AFRICAN IMMIGRANT BUSINESSES	1	., <u>250,000.</u>
Total. Add lines 1 through 3		2,850,000.
	Fc	rm 990-PF (2023)

Form 990-PF (2023)

Ρ	art IX Minimum Investment Return (All domestic foundations must complete this part. Foreign for	undatio	ns, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	489,138,268.
	Average of monthly cash balances	1b	-5,363.
C	Fair market value of all other assets (see instructions)	1c	
	Total (add lines 1a, b, and c)	1d	489,132,905.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	489,132,905.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)	4	7,336,994.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3	5	481,795,911.
6	Minimum investment return. Enter 5% (0.05) of line 5	6	24,089,796.
P	art X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations a foreign organizations, check here and do not complete this part.)	and certa	ain
-		1	24,089,796.
1	Minimum investment return from Part IX, line 6 Tax on investment income for 2023 from Part V, line 5 2a 505, 128.	-	24,009,190.
b	/	2c	724,465.
с 3	Add lines 2a and 2b Distributable amount before adjustments. Subtract line 2c from line 1	3	23,365,331.
4	Recoveries of amounts treated as qualifying distributions	4	2,014,441.
- 5	Add lines 3 and 4	5	25,379,772.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1	7	25,379,772.
<u>′</u>	art XI Qualifying Distributions (see instructions)	,	20707077720
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	23,100,215.
b	Program-related investments - total from Part VIII-B	1b	2,850,000.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	1,389,406.
3	Amounts set aside for specific charitable projects that satisfy the:		
a		3a	
b		3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4	4	27,339,621.
			Form 990-PF (2023)

Form 990-PF (2023)

NORTHWEST AREA FOUNDATION

	(a) Corpus	(b) Years prior to 2022	(c) 2022	(d) 2023
1 Distributable amount for 2023 from Part X,	oorpus		2022	2020
line 7				25,379,772.
2 Undistributed income, if any, as of the end of 2023:				
a Enter amount for 2022 only			0.	
b Total for prior years:		0		
3 Excess distributions carryover, if any, to 2023:		0.		
c From 2020 4,826,939.				
d From 2021				
e From 2022				
f Total of lines 3a through e	9,502,145.			
4 Qualifying distributions for 2023 from				
Part XI, line 4: \$ 27,339,621.				
a Applied to 2022, but not more than line 2a \dots			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions) \dots		0.		
c Treated as distributions out of corpus	0			
(Election required - see instructions)	0.			
d Applied to 2023 distributable amount	1 050 940			25,379,772.
e Remaining amount distributed out of corpus	1,959,849.			
5 Excess distributions carryover applied to 2023 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	11,461,994.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously				
assessed		0.		
d Subtract line 6c from line 6b. Taxable		•		
amount - see instructions		0.		
e Undistributed income for 2022. Subtract line			0.	
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2023. Subtract lines 4d and 5 from line 1. This amount must				
				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2018				
not applied on line 5 or line 7	277,326.			
9 Excess distributions carryover to 2024.				
Subtract lines 7 and 8 from line 6a	11,184,668.			
10 Analysis of line 9:				
a Excess from 2019 4, 397, 880.				
b Excess from 2020 4,826,939.				
c Excess from 2021 d Excess from 2022				
e Excess from 2022 1,959,849.				
				Form 990-PF (2022)

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323581 12-20-23

Form **990-PF** (2023)

	T AREA FOUN			41-07	19221 Page 10
Part XIII Private Operating For	undations (see ins	tructions and Part VI-A	A, question 9)	N/A	
1 a If the foundation has received a ruling or c	letermination letter that	it is a private operating			
foundation, and the ruling is effective for 2	023, enter the date of th	ie ruling			
b Check box to indicate whether the found <u>at</u>				4942(j)(3) or 49	42(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		
income from Part I or the minimum	(a) 2023	(b) 2022	(c) 2021	(d) 2020	(e) Total
investment return from Part IX for					
each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI,					
line 4, for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the					
alternative test relied upon: a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying					
under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter					
2/3 of minimum investment return					
shown in Part IX, line 6, for each year					
listed c "Support" alternative test - enter:					
(1) Total support other than gross					
investment income (interest,					
dividends, rents, payments on					
securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt					
organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income					
Part XIV Supplementary Inform			the foundation h	nad \$5,000 or mor	e in assets
at any time during the	e vear-see instru	ictions.)			

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here **X** if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

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a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Form 990-PF (2023)

Part XIV

NORTHWEST AREA FOUNDATION

Supplementary Information (continued)

2023.05000 NORTHWEST AREA FOUNDATION A4724861

75,000.

4,280,000.

Form 990-PF (2023)

3b

12

8188 SE DIVISION STREET PORTLAND, OR 97206			SUPPORT
Total SEE CON	TINUATION SHEE	T(S)	·
b Approved for future payment			
AKIPTAN 408 SOUTH MAIN STREET, SUITE E EAGLE BUTTE, SD 57625	N/A	₽C	GENERAL OPERATING SUPPORT
APANO COMMUNITIES UNITED FUND 8188 SE DIVISION STREET PORTLAND, OR 97206	N/A	PC	GENERAL OPERATING SUPPORT
AWOOD CENTER 1730 NEW BRIGHTON BLVD, SUITE 104 - 120 MINNEAPOLIS, MN 55413	N/A	PC	GENERAL OPERATING SUPPORT
Total SEE CON	TINUATION SHEE	T(S)	
323611 12-20-23 ** SEE PURPOSE OF	GRANT CONTINU	ATIONS	

3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient show any relationship to Foundation Purpose of grant or Amount contribution any foundation manager status of Name and address (home or business) * * or substantial contributor recipient a Paid during the year 247 BLAC N/A РC GENERAL OPERATING 1215 AMELIA DRIVE, #3 SUPPORT CEDAR FALLS, IA 50613 50,000. AFFILIATED TRIBES OF NORTHWEST N/A РC SPONSORSHIP INDIANS - ECONOMIC DEVELOPMENT CORP 9836 EAST BURNSIDE STREET PORTLAND, OR 97216 175,000. AFRICAN ECONOMIC DEVELOPMENT N/A РC GENERAL OPERATING SOLUTIONS SUPPORT 1821 UNIVERSITY AVENUE WEST, SUITE S-145 ST. PAUL, MN 55104 125,000. AKTPTAN N/A РC GENERAL OPERATING 408 SOUTH MAIN STREET, SUITE E SUPPORT EAGLE BUTTE, SD 57625 125,000. APANO COMMUNITIES UNITED FUND N/A PC GENERAL OPERATING 81 PO 175,000. 17,292,497. 3a AK 40 ΕA 125,000. AP 81 75,000. PO AW

Part XV-A

Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelate	ed business income		ded by section 512, 513, or 514	(e)
-	(a) Business	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
1 Program service revenue:	code		code		
a <u>PRI INTEREST</u>					276,019.
b					
C					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			1 4		
4 Dividends and interest from securities			14	8,417,535.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory			18	10,172,691.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
b					
C					
d					
e		-			
12 Subtotal. Add columns (b), (d), and (e)		0.		18,590,226.	
13 Total. Add line 12, columns (b), (d), and (e)					18,866,245.
(See worksheet in line 13 instructions to verify calculations.)					
Part XV-B Relationship of Activities to	the Acco	mplishment of Exe	empt	Purposes	
Line No. Explain below how each activity for which incom			contrib	uted importantly to the accom	plishment of
the foundation's exempt purposes (other than by		,	<u> </u>	ND DOLLTEN DOG	
1 PROGRAM-RELATED INVESTM					
ORGANIZATIONS THAT CONDU		TIVITIES THAT	. FO	DEFILL THE CHA	RITABLE
PURPOSES OF THE FOUNDAT:	LON.				

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Form 990-F	PF (2023) NORTH	WEST AREA FOUNDATION	41-0719	9221	Pa	ige 13
Part X		garding Transfers to and Transactions and	d Relationships With Noncharit	able		
	Exempt Organ	izations				
1 Did th	ne organization directly or indi	ectly engage in any of the following with any other organization	n described in section 501(c)		Yes	No
(othe	r than section 501(c)(3) organ	izations) or in section 527, relating to political organizations?				
a Trans	fers from the reporting founda	tion to a noncharitable exempt organization of:				
(1) (Cash			1a(1)		Х
(2))ther assets			1a(2)		Х
	transactions:					
(1) S	Sales of assets to a noncharita	ole exempt organization		1b(1)		Х
		ncharitable exempt organization		1b(2)		Х
		or other assets		1b(3)		Х
				1b(4)		Х
				1b(5)		Х
		mbership or fundraising solicitations		1b(6)		Х
		iling lists, other assets, or paid employees		1c		Х
		"Yes," complete the following schedule. Column (b) should alw		ther ass	sets,	
or ser	vices given by the reporting for	oundation. If the foundation received less than fair market value	in any transaction or sharing arrangement, sh	ow in		
colum	nn (d) the value of the goods,	other assets, or services received.				
(a) Line no.	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and s	haring arr	angemen	its
		N/A				

(b) Type of organization

Date

KIMBERLY ANDERSON

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. Signed by:

Preparer's signature

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described

CLIFTONLARSONALLEN LLP

MIDDLETON, WI 53562

Firm's address 8215 GREENWAY BOULEVARD, SUITE 600

in section 501(c) (other than section 501(c)(3)) or in section 527?

(a) Name of organization

N/A

b If "Yes," complete the following schedule.

Kamya Kauf Signature of officer of trustee

Firm's name

Print/Type preparer's name

KIMBERLY ANDERSON

Phone no.	608-662-8600
	Form 990-PF (2023)

May the IRS discuss this return with the preparer shown below? See instr.

X Yes

P00188889

XNo

No

Yes

(c) Description of relationship

if

PTIN

41-0746749

323622 12-20-23

Sign Here

Paid

Preparer

Use Only

Check [

self- employed

Firm's EIN

<u>C</u>FO

Date

Title

11/12/24

NORTHWEDT AREA PO		41 07.		AGE I	
Part IV Capital Gains and Los	sses for Tax on Investment Income				
	describe the kind(s) of property sold ick warehouse; or common stock, 20		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a XPONANCE					
b MONEY MARKET					
c GLOBAL FIXED IN	NCOME				
d TIPS					
e DIVERSIFYING ST	FRATEGIES				
f DEVELOPED INTER	RNATIONAL EQUITY				
g LARGE AND MID C	CAP EQUITY				
h GLOBAL EQUITY					
i CREDIT					
j EMERGING MARKE					
k FULLER AND THAI	LER				
PARAMETRIC					
m PRIVATE EQUITY					
n PRIVATE REAL AS	SETS				
0 GLOBAL CREDIT					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) (e) p) Gain or (loss) lus (f) minus (g)	
a 16,723,317.		16,688,311.			35,006.
b 57,328,854.		57,328,854.			0.
c 4,000,005.		4,630,086.		_	630,081.
d 2,534.		2,755.			-221.
e 22,984,684.		20,833,845.			150,839.
f 2,349,212.		1,785,846.			563,366.
g 69,008,175.		62,128,513.			879,662.
h 21,001,184.		20,789,025.			212,159.
i 7,539,073.		6,918,425.			620,648.
j 190,183.		115,851.			74,332.
k 13,057,506.		13,203,395.			145,889.
8,984,886.		8,028,655.			956,231.
m 6,219,972.		5,149,417.			070,555.
<u>n 6,864,185.</u>		8,471,925.		-1,	607,740.
<u> </u>		542,150.			-6,176.
Complete only for assets showin	g gain in column (h) and owned by th			ses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		of col. (h) gain over ot less than "-0-")	COI. (K),
a					35,006.
b					0.
C				-	630,081.
d					-221.
е				2,	150,839.
f					563,366.
<u>g</u>				6,	879,662.
<u>h</u>					212,159.
i					620,648.
j					74,332.
k				_	145,889.
1					956,231.
m					070,555.
<u>n</u>				-1,	607,740.
0					-6,176.
	r If nain also enter	in Part L line 7			
2 Capital gain net income or (net ca	pital loss) { If (loss), enter "-0	-" in Part I, line 7 }	2		
	ss) as defined in sections 1222(5) and	d (6):			
If gain, also enter in Part I, line 8,		}			
If (loss), enter "-0-" in Part I, line 8	វ	J	3		

	NORTHWEST	AREA	FOUNDATION
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Part IV	Capital Gains and Lo	sses for Tax on Investment Income					
	(a) List and 2-story b	d describe the kind(s) of property sol rick warehouse; or common stock, 20	d, e.g., real estate, 00 shs. MLC Co.		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a CAP	ITAL GAINS	FROM PARTNERSHIP	K-1'S				
b							
<u>C</u>							
d							
e f							
 h							
 i							
i							
k							
m							
<u>n</u>							
0		1		1			
(e)	Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale			Gain or (loss) lus (f) minus (g)	
а							337,260.
b							
C							
d							
<u>e</u>							
f							
g h							
<u> </u>							
i							
k							
1							
m							
n							
0							
Comple	ete only for assets showing	ng gain in column (h) and owned by t			(I) Los Gains (excess o	ses (from col. (h)) of col. (h) gain over	col. (k).
(i) F.N	I.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		but n	ot less than "-0-")	
<u>a</u>							337,260.
<u>b</u>							
<u>c</u>							
d e							
f							
<u>g</u>							
h							
i							
j							
k							
1							
<u>m</u>							
n							
0							
2 Capital g	ain net income or (net c	apital loss) { If gain, also enter If (loss), enter "-(r in Part I, line 7)-" in Part I, line 7)	2		10,	509,951.
3 Net shor If gain, a	t-term capital gain or (lo Ilso enter in Part I, line 8	ss) as defined in sections 1222(5) an , column (c).	`				
lf (loss),	enter "-0-" in Part I, line	8		3		N/A	

41-0719221

	ST AREA FOUNDAT	TON	41-071	9221
Part XIVSupplementary Information3Grants and Contributions Paid During the Y				
Recipient	If recipient is an individual.			
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
ADDEMINE FOR GUANCE INC	NT / 3	D.C.		
APPETITE FOR CHANGE INC. 2520 NORTH 2ND STREET	N/A	PC	GENERAL OPERATING SUPPORT	
MINNEAPOLIS, MN 55411				150,000.
ASIAN AMERICAN-PACIFIC ISLANDERS IN	N/A	PC	GENERAL OPERATING	
PHILANTHROPY 300 FRANK H. OGAWA PLAZA, SUITE 256			SUPPORT	
OAKLAND, CA 94612				5,000
				,
ASSOCIATION OF BLACK FOUNDATION	N/A	PC	GENERAL OPERATING	
EXECUTIVES INC.			SUPPORT	
55 EXCHANGE PLACE, 4TH FLOOR NEW YORK, NY 10005				5,000.
				5,000.
AWOOD CENTER	N/A	₽C	GENERAL OPERATING	
1730 NEW BRIGHTON BOULEVARD, SUITE			SUPPORT	75 000
104 - 120 MINNEAPOLIS, MN 55413				75,000.
BLACK HILLS COMMUNITY LOAN FUND, INC.	N/A	₽C	GENERAL OPERATING	
1764 CENTRE STREET, SUITE 1			SUPPORT	
RAPID CITY, SD 57703				150,000.
BOARDSOURCE	N/A	₽C	GENERAL OPERATING	
750 9TH STREET, NW, SUITE 650			SUPPORT	
WASHINGTON, DC 20001-4793				10,000.
BUILD WEALTH MN INC.	N/A	₽C	GENERAL OPERATING	
2100 PLYMOUTH AVENUE NORTH, SUITE 104			SUPPORT	
MINNEAPOLIS, MN 55411				500,000.
BYRD BARR PLACE	N/A	₽C	GENERAL OPERATING	
722 18TH AVENUE			SUPPORT	
SEATTLE, WA 98122				250,000.
CAPACES LEADERSHIP INSTITUTE	N/A	PC	GENERAL OPERATING	
356 YOUNG STREET			SUPPORT	
WOODBURN, OR 97071				150,000.
CENTER FOR AMERICAN INDIAN RESEARCH	N/A	PC	FISCAL SPONSOR FOR	
AND NATIVE STUDIES			UNCEDED FILM'S	
PO BOX 448			EDUCATIONAL OUTREACH	
MARTIN, SD 57551			SUPPORT	50,000.
Total from continuation sheets				16,642,497.

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e Year (Continuation) If recipient is an individual,			
			1
show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
or substantial contributor	recipient		
N/A	PC	SPONSORSHIP	
			10,000.
N/A	₽C	GENERAL OPERATING SUPPORT	
			100,000.
N/A	₽C	GENERAL OPERATING SUPPORT	75,000.
			,
N/A	₽C	YOUTH WORKFORCE TRAINING PROGRAM	250,000.
N/A	so	GENERAL OPERATING SUPPORT	250,000.
N/A	so	GENERAL OPERATING SUPPORT	100,000.
N/A	₽C	GENERAL OPERATING SUPPORT	19,000.
N/A	₽C	GENERAL OPERATING SUPPORT	170,000.
N/A	PC	GENERAL OPERATING SUPPORT	100,000.
N/A	₽C	GREEN WORKFORCE ACADEMY	250,000.
	N/A N/A N/A N/A N/A N/A N/A N/A N/A	N/A PC N/A PC	N/A PC SPONSORSHIP N/A PC SENERAL OPERATING SUPPORT N/A PC SENERAL OPERATING SUPPORT N/A PC YOUTH WORKFORCE TRAINING PROGRAM N/A PC YOUTH WORKFORCE TRAINING PROGRAM N/A SO SENERAL OPERATING SUPPORT N/A SO SENERAL OPERATING SUPPORT N/A PC SENERAL OPERATING N/A PC SENERAL OPERATING N/A PC SENERAL OPERATING

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Part XIV Supplementary Informatio	ST AREA FOUNDAT	ION	41-071	9221
3 Grants and Contributions Paid During the				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
EMPOWERMT 2300 REGENT STREET, #101 MISSOULA, MT 59801	N/A	PC	2023 EMPLOYEE DISCRETIONARY GRANT	2,500.
ESHARA PO BOX 3968 ST. PAUL, MN 55101	N/A	PC	ESHARA COLLABORATIVE CAPACITY BUILDING	175,000.
FAST BLACKFEET PO BOX 2460 BROWNING, MT 59417	N/A	PC	GENERAL OPERATING SUPPORT	175,000.
FATHERS RISE TOGETHER 201 E 1ST ST STE 3-4 DULUTH, MN 55802	N/A	PC	SPONSORSHIP	1,000.
FIRST CHILDREN'S FINANCE 111 THIRD AVENUE SOUTH, SUITE 220 MINNEAPOLIS, MN 55401	N/A	PC	GENERAL OPERATING SUPPORT	50,000.
FIRST NATIONS DEVELOPMENT INSTITUTE 2432 MAIN STREET, 2ND FLOOR LONGMONT, CO 80501	N/A	PC	CHANGING NATIVE FOOD ECONOMIES: 2022-2024	250,000.
FIRST PEOPLES FUND 706 WEST BOULEVARD RAPID CITY, SD 57701	N/A	PC	GENERAL OPERATING SUPPORT	300,000.
FOUNDATION FINANCIAL OFFICERS GROUP 19 MANTUA ROAD MOUNT ROYAL, NJ 08061	N/A	₽C	2023 VICE PRESIDENT DISCRETIONARY GRANT	3,000.
FOUR BANDS COMMUNITY FUND INC. PO BOX 932 EAGLE BUTTE, SD 57625	N/A	PC	GENERAL OPERATING SUPPORT	165,000.
FRIENDS OF BARBARA SCHNEIDER FOUNDATION 2419 NICOLLET AVE S MINNEAPOLIS, MN 55404 Total from continuation sheets	N/A	PC	MNI KI WAKAN (WATER IS SACRED): WORLD INDIGENOUS PEOPLES DECADE OF WATER	60,000.

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Part XIV Supplementary Information	<u>ST AREA FOUNDAT</u>	1011	41-071	<u> </u>
3 Grants and Contributions Paid During the N				
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	Amount
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
FRONT AND CENTERED	N/A	₽C	FISCAL SPONSOR FOR	
1501 EAST MADISON STREET, SUITE 250 SEATTLE, WA 98122			PEOPLE'S ECONOMY LAB	175,000.
FUNDERS FOR LESBIAN AND GAY ISSUES	N/A	₽C	GENERAL OPERATING	
45 WEST 36TH STREET, 8TH FLOOR NEW YORK, NY 10018			SUPPORT	10,000.
FUNDERS FOR LESBIAN AND GAY ISSUES 45 WEST 36TH STREET, 8TH FLOOR	N/A	₽C	SPONSORSHIP	E 000
NEW YORK, NY 10018 FUNDERS TOGETHER TO END HOMELESSNESS INC.	N/A	₽C	FISCAL SPONSOR FOR WORKFORCE MATTER'S	5,000.
89 SOUTH STREET, SUITE 603 BOSTON, MA 02111			WORKFORCE GRANTMAKING IN NATIVE NATIONS AND	
			COMMUNITIES (WGNNC)	260,000.
GLOBAL TO LOCAL HEALTH INITIATIVE 2800 SOUTH 192ND STREET, SUITE 104	N/A	₽C	GENERAL OPERATING SUPPORT	
SEATAC, WA 98188				150,000.
GRANTMAKERS CONCERNED WITH IMMIGRANTS AND REFUGEES	N/A	₽C	GENERAL OPERATING SUPPORT	
P.O. BOX 1100 SEBASTOPOL, CA 95473				7,500.
GRANTMAKERS FOR EFFECTIVE ORGANIZATIONS	N/A	РC	GENERAL OPERATING SUPPORT	
1310 L STREET NW, SUITE 650 WASHINGTON, DC 20005				8,500.
GRANTMAKERS OF OREGON AND S W WASHINGTON	N/A	PC	GENERAL OPERATING SUPPORT	
921 SW WASHINGTON STREET, SUITE 316 PORTLAND, OR 97205				3,620.
HE SAPA OTIPI - INCORPORATED	N/A	PC	GENERAL OPERATING	
2218 JACKSON BOULEVARD, SUITE 8 RAPID CITY, SD 57702			SUPPORT	125,000.
HISPANICS IN PHILANTHROPY	N/A	₽C	SPONSORSHIP	
414 13TH STREET, SUITE 200 OAKLAND, CA 94612				10,000.

Part XIV Supplementary Information	ST AREA FOUNDAT I		41-071	
3 Grants and Contributions Paid During the Y				
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	Amount
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
HISPANICS IN PHILANTHROPY	N/A	₽C	GENERAL OPERATING	
414 13TH STREET, SUITE 200			SUPPORT	
OAKLAND, CA 94612				5,000.
HOPA MOUNTAIN INC.	N/A	PC	STRENGTHENING THE	
234 EAST BABCOCK STREET, SUITE E			CIRCLE: A NATIVE	
BOZEMAN, MT 59715			NONPROFIT LEADERSHIP PROGRAM	50,000.
HUMAN FAMILY INC	N/A	PC	FISCAL SPONSOR FOR THE	50,000.
417 MAIN AVENUE, SUITE 401			INDIGENOUS	
FARGO, ND 58104			ASSOCIATION'S	
			INDIGENOUS YOUTH	
			COMMUNITY LEADERSHIP	50,000.
IDAHO BLACK COMMUNITY ALLIANCE INC.	N/A	₽C	SPONSORSHIP	
8377 WEST MORNIN MIST COURT BOISE, ID 83709				50,000.
IDAHO COALITION AGAINST SEXUAL AND	N/A	PC	FISCAL SPONSOR FOR	
DOMESTIC VIOLENCE INC.			BLACK LIBERATION	
1402 WEST GROVE STREET			COLLECTIVE	
BOISE, ID 83702				175,000.
IMMIGRANT DEVELOPMENT CENTER	N/A	PC	GENERAL OPERATING	
810 4TH AVENUE SOUTH, SUITE 100			SUPPORT - RENEWAL	
MOORHEAD, MN 56560			SUPPORT FOR	
			INTERNATIONAL MARKET PLAZA	125,000.
INDEPENDENT SECTOR	N/A	PC	GENERAL OPERATING	
1602 L STREET NORTHWEST, SUITE 900			SUPPORT	
WASHINGTON, DC 20036				12,500.
TNDTGENOIG MEDTA EREPANA ATTANCE	NT / 2	DC.		
INDIGENOUS MEDIA FREEDOM ALLIANCE 835 BIA ROUTE 20	N/A	PC	2023 EMPLOYEE DISCRETIONARY GRANT	
HALLIDAY, ND 58636-0055				6,000.
INQUILINXS UNIDXS POR JUSTICIA-UNITED	N/A	PC	GENERAL OPERATING	
RENTERS FOR JUSTICE			SUPPORT	
3715 CHICAGO AVENUE				
MINNEAPOLIS, MN 55407				125,000.
INTERIM COMMUNITY DEVELOPMENT	N/A	PC	OUTREACH, SURVEYING	
ASSOCIATION			AND ADVOCACY AMONG	
310 MAYNARD AVENUE SOUTH			IMMIGRANT AND REFUGEE	
SEATTLE, WA 98104			RESIDENTS IN IMMIGRANT	50 000
Total from continuation sheets	1		AND REFUGEE	50,000.

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Part XIV Supplementary Informatio	<u>EST AREA FOUNDAT</u> n	TON	41-071	9221
3 Grants and Contributions Paid During the				
Recipient	If recipient is an individual,			
	show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient	Contribution	
IOWA COUNCIL OF FOUNDATIONS	N/A	PC	GENERAL OPERATING	
6919 VISTA DRIVE			SUPPORT	
WEST DES MOINES, IA 50266-9309				450.
JANNUS, INC.	N/A	PC	GENERAL OPERATING	
1607 WEST JEFFERSON STREET			SUPPORT	
BOISE, ID 83702-5111				3,000.
LAKOTA FUND	N/A	PC	FISCAL SPONSOR FOR	-,
PO BOX 340			SOUTH DAKOTA NATIVE	
KYLE, SD 57752			HOMEOWNERSHIP	
<i>,</i>			COALITION: CREATING A	
			CLEAR PATH TO	75,000.
				,
LAKOTA FUND	N/A	PC	GENERAL OPERATING	
PO BOX 340	N/A	FC	SUPPORT	
KYLE, SD 57752			SOFFORT	100,000.
				100,000.
LAKOTA YOUTH DEVELOPMENT	N/A	PC	BLOOMING HONEY LODGE	
PO BOX 277				
HERRICK, SD 57538-0277				50,000.
LATINO COMMUNITY FUND OF WASHINGTON	N/A	PC	FISCAL SPONSOR FOR	
STATE			FIRELANDS WORKERS	
PO BOX 30669			UNITED / TRABAJADORES	
SEATTLE, WA 98520			UNIDOS	60,000.
LATINO ECONOMIC DEVELOPMENT CENTER	N/A	PC	GENERAL OPERATING	
804 MARGARET STREET			SUPPORT	
ST. PAUL, MN 55106				100,000.
LAVENDER RIGHTS PROJECT	N/A	PC	GENERAL OPERATING	
911 EAST PIKE STREET, #314			SUPPORT	
SEATTLE, WA 98122				175,000.
LEECH LAKE FINANCIAL SERVICES	N/A	PC	GENERAL OPERATING	
113 SPRUCE AVENUE NORTH			SUPPORT	
CASS LAKE, MN 56633				100,000.
LOWER PHALEN CREEK PROJECT	N/A	PC	GENERAL OPERATING	
332 MINNESOTA STREET, SUITE W1520			SUPPORT	
ST. PAUL, MN 55101				200,000.
Total from continuation sheets	1	•	-	, .

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Part XIV Supplementary Information	T AREA FOUNDAT			19221
3 Grants and Contributions Paid During the Ye	ear (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
LUMMI COMMUNITY DEVELOPMENT FINANCIAL	or substantial contributor	recipient PC	GENERAL OPERATING	
INSTITUTION			SUPPORT	
PO BOX 1947 FERNDALE, WA 98248				150,000
MAHCHIWMINAHNAHTIK CHIPPEWA AND CREE LANGUAGE REVITALIZATION PO BOX 174	N/A	PC	GENERAL OPERATING SUPPORT	
BOX ELDER, MT 59521				175,000.
MAKOCE AGRICULTURE DEVELOPMENT PO BOX 163	N/A	PC	GENERAL OPERATING SUPPORT	
PORCUPINE, SD 57772				125,000.
MAZASKA OWECASO OTIPI FINANCIAL INC. PO BOX 1996	N/A	PC	GENERAL OPERATING SUPPORT	
PINE RIDGE, SD 57770				150,000.
MINNESOTA COUNCIL ON FOUNDATIONS 800 WASHINGTON AVENUE NORTH, SUITE 703 MINNEAPOLIS, MN 55401-1167	N/A	₽C	GENERAL OPERATING SUPPORT	25,475.
MINNESOTA MUSEUM OF AMERICAN ART 350 ROBERT STREET NORTH ST. PAUL, MN 55101	N/A	PC	GENERAL OPERATING SUPPORT	25,000.
MISSION INVESTORS EXCHANGE 105 W 86TH STREET 358	N/A	PC	GENERAL OPERATING SUPPORT	
NEW YORK, NY 10024				15,000.
MN8 550 RICE STREET, 2ND FLOOR	N/A	PC	GENERAL OPERATING SUPPORT	
ST. PAUL, MN 55103				100,000.
MNI SOTA FUND 1300 LAGOON AVE., 4TH FLOOR MINNEAPOLIS, MN 55408	N/A	₽C	GENERAL OPERATING SUPPORT	100,000
MNI WICONI HEALTH CLINIC 3904 LILLIAN COURT SE	N/A	PC	GENERAL OPERATING SUPPORT	
MANDAN, ND 58554 Total from continuation sheets				100,000.

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	ST AREA FOUNDAT	'ION	41-071	9221
Part XIV Supplementary Information				
3 Grants and Contributions Paid During the Y Recipient	If recipient is an individual,			
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
ONTANA HUMAN RIGHTS NETWORK O BOX 1509	N/A	PC	2023 EMPLOYEE DISCRETIONARY GRANT	
IELENA, MT 59624			DIDENDITOWINI GIVINI	2,500.
· · · · ·				
MONTANA TWO SPIRIT SOCIETY	N/A	PC	GENERAL OPERATING	
0 BOX 7514	N/ 21		SUPPORT	
ISSOULA, MT 59807				75,000.
ACDC FINANCIAL SERVICES INC.	N/A	PC	GENERAL OPERATING	
о вох 3029			SUPPORT	
ROWNING, MT 59417				150,000.
ATIONAL COMMITTEE FOR RESPONSIVE	N/A	PC	GENERAL OPERATING	
HILANTHROPY	N/A		SUPPORT	
900 L STREET NW, SUITE 825				
ASHINGTON, DC 20036				7,500.
NATIONAL CONGRESS OF AMERICAN INDIANS	N/A	PC	NCAI SUSTAINABLE	
UND			PROSPERITY INITIATIVE:	
516 P STREET NORTHWEST			TRIBAL NATIONS	
ASHINGTON, DC 20005			SECURING OUR FUTURES	125,000.
ATIVE AMERICAN COMMUNITY BOARD	N/A	PC	GENERAL OPERATING	
PO BOX 572			SUPPORT	
AKE ANDES, SD 57356				175,000.
ATIVE AMERICAN DEVELOPMENT CENTER	N/A	PC	NATIVE AMERICAN	
403 E. THAYER AVENUE			FINANCE EQUITY PROJECT IN NORTH DAKOTA	125,000.
ISMARCK, ND 58501			IN NORTH DAROTA	125,000.
ATIVE AMERICAN YOUTH AND FAMILY	N/A	PC	GENERAL OPERATING	
ENTER			SUPPORT	
135 NE COLUMBIA BOULEVARD				250 000
ORTLAND, OR 97218				350,000.
ATIVE AMERICANS IN PHILANTHROPY	N/A	PC	GENERAL OPERATING	
.000 ALAMEDA STREET, SUITE 116 .OS ANGELES, CA 90012			SUPPORT	7 500
				7,500.
NATIVE CDFI NETWORK INC.	N/A	PC	GENERAL OPERATING	
.22 C STREET NW MASHINGTON, DC, DC 20001			SUPPORT	250,000.
Total from continuation sheets	1	1		230,000.

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Part XIV Supplementary Information	ST AREA FOUNDAT	101	41-0719	7221
3 Grants and Contributions Paid During the Ye				
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
NATIVE WAYS FEDERATION, INC.	N/A	PC	SUPPORT FOR NATIVE	
LO1 FIFTH STREET EAST, SUITE 2400			WAYS STRATEGIC	
ST. PAUL, MN 55101			PLANNING AND IN PERSON	
			COMMUNITY ENGAGEMENT	50,000
NATIVE360 LOAN FUND INC.	N/A	PC	GENERAL OPERATING	
211 WEST 3RD STREET			SUPPORT	
GRAND ISLAND, NE 68801				125,000
NDN FUND	N/A	PC	NDN FUND GENERAL	
408 KNOLLWOOD DRIVE			OPERATING GRANT FOR	
RAPID CITY, SD 57701			LENDING AND INVESTING	250,000.
NEIGHBORHOOD DEVELOPMENT CENTER, INC.	N/A	₽C	GENERAL OPERATING	
663 UNIVERSITY AVENUE WEST, SUITE 200			SUPPORT	
ST. PAUL, MN 55104				100,000
NEIGHBORHOOD FUNDERS GROUP	N/A	PC	GENERAL OPERATING	
436 14TH STREET, SUITE 425			SUPPORT	
OAKLAND, CA 94610				10,000
		D.C.	FLAGN CRONGOR FOR	
NEW VENTURE FUND 1201 CONNECTICUT AVENUE NW, SUITE 300	N/A	PC	FISCAL SPONSOR FOR AAPI CIVIC ENGAGEMENT	
WASHINGTON, DC 20036			FUND	750,000
NEXUS COMMUNITY PARTNERS	N/A	PC	GENERAL OPERATING	
2314 UNIVERSITY AVENUE WEST, SUITE 18			SUPPORT	250.000
ST. PAUL, MN 55114				250,000
NIMIIPUU COMMUNITY DEVELOPMENT FUND	N/A	₽C	GENERAL OPERATING	
99 AGENCY ROAD			SUPPORT	
LAPWAI, ID 83540				100,000
NIMIIPUU PROTECTING THE ENVIRONMENT	N/A	PC	2023 EMPLOYEE	
1820 NW ARCADIA DRIVE PULLMAN, WA 99163			DISCRETIONARY GRANT	3,000.
NIMIIPUU PROTECTING THE ENVIRONMENT	N/A	₽C	GENERAL OPERATING	
1820 NW ARCADIA DRIVE			SUPPORT	
PULLMAN, WA 99163				50,000.

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Part XIV Supplementary Information	ST AREA FOUNDAT		41-071	
3 Grants and Contributions Paid During the Y				
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
NIXYAWII COMMUNITY FINANCIAL SERVICES	N/A	PC	GENERAL OPERATING	
46440 KUSI ROAD, #A-3 PENDLETON, OR 97801			SUPPORT	100,000.
NONPROFIT INFORMATION NETWORKING ASSOCIATION 88 BROAD STREET, 1ST FLOOR, SUITE 101	N/A	PC	NONPROFIT QUARTERLY ECONOMIC JUSTICE INITIATIVE	
BOSTON, MA 02110				50,000.
NORTHSIDE ECONOMIC OPPORTUNITY NETWORK 1007 WEST BROADWAY AVENUE NORTH	N/A	PC	GENERAL OPERATING SUPPORT	
MINNEAPOLIS, MN 55411				250,000.
NORTHWEST INDIAN COMMUNITY DEVELOPMENT CENTER 1819 BEMIDJI AVENUE NORTH	N/A	PC	GENERAL OPERATING SUPPORT	
BEMIDJI, MN 56601				200,000.
NWAF BOARD-DIRECTED GRANTS PROGRAM 60 PLATO BOULEVARD EAST, SUITE 400 ST. PAUL, MN 55107	N/A	PC	NWAF BOARD-DIRECTED GRANTS PROGRAM	1,000.
NWAF EMPLOYEE MATCHING GRANT PROGRAM	N/A	PC	NWAF EMPLOYEE MATCHING GRANT PROGRAM	
60 PLATO BOULEVARD EAST, SUITE 400 ST. PAUL, MN 55107			SKANI PROGRAM	9,997.
NWAF EMPLOYEE RECOGNITION GRANT PROGRAM	N/A	PC	NWAF EMPLOYEE RECOGNITION GRANT	
60 PLATO BOULEVARD EAST, SUITE 400 ST. PAUL, MN 55107			PROGRAM	100.
NWAF EMPLOYEE VOLUNTEER MATCHING PROGRAM	N/A	PC	NWAF EMPLOYEE VOLUNTEER MATCHING	
60 PLATO BOULEVARD EAST, SUITE 400 ST. PAUL, MN 55107			PROGRAM	3,750.
ONE IOWA	N/A	₽C	2023 EMPLOYEE	
PO BOX 1419 DES MOINES, IA 50305	N/ A		DISCRETIONARY GRANT	5,000.
DNEAMERICA	N/A	PC	GENERAL OPERATING	
1225 SOUTH WELLER STREET, SUITE 430 SEATTLE, WA 98144			SUPPORT	250,000.

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Part XIV Supplementary Information	ST AREA FOUNDAT	TON	41-071	9221
3 Grants and Contributions Paid During the Ye	ar (Continuation)			
Recipient	If recipient is an individual,			
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
ONEVILLAGE PARTNERS PO BOX 26055	N/A	PC	2023 VICE PRESIDENTIAL GRANT	
MINNEAPOLIS, MN 55426			SIGNI	2,000.
· · · · ·				
OPPORTUNITY LINK	N/A	PC	GENERAL OPERATING	
PO BOX 80	N/ 11		SUPPORT	
HAVRE, MT 59501				200,000.
OWEESTA CORPORATION	N/A	PC	GENERAL OPERATING	
2432 MAIN STREET, 1ST FLOOR			SUPPORT	
LONGMONT, CO 80501				250,000.
PEAK GRANTMAKING, INC.	N/A	PC	GENERAL OPERATING	
1701 PENNSYLVANIA AVENUE NW, SUITE 200			SUPPORT	
WASHINGTON, DC 20006				2,250.
PHILANTHROFUND FOUNDATION	N/A	PC	PRISM GRANT FUNDS AND	
PO BOX 3640 MINNEAPOLIS, MN 55403			ALLIANCE COHORT	400,000.
				400,000.
PHILANTHROFUND FOUNDATION PO BOX 3640	N/A	PC	SUPPORTING TRANS YOUTH	
MINNEAPOLIS, MN 55403				25,000.
· · ·				
DULL AND DODY NODDULLO	NT / D	0077		
PHILANTHROPY NORTHWEST 600 UNIVERSITY STREET, SUITE 1725	N/A	GOV	GENERAL OPERATING SUPPORT	
SEATTLE, WA 98101				24,905.
PHILANTHROPY NORTHWEST	N/A	GOV	PHILANTHROPY NORTHWEST	
600 UNIVERSITY STREET, SUITE 1725			- CATALYST PARTNER	
SEATTLE, WA 98101				2,500.
PLENTY DOORS COMMUNITY DEVELOPMENT	N/A	PC	GENERAL OPERATING	
CORPORATION			SUPPORT	
22 EAST MAKAWASHA AVENUE				
CROW AGENCY, MT 59022				150,000.
PRIDE FOUNDATION	N/A	PC	SUPPORTING BIPOC	
2014 E MADISON STREET, SUITE 300			LGBTQ+ AND RURAL	
SEATTLE, WA 98122			LGBTQ+ ORGANIZATIONS	
Total from continuation sheets			IN THE NORTHWEST	400,000.

3 Grants and Contributions Paid During the Ye	ear (Continuation)			
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	Amount
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
RENEWING THE COUNTRYSIDE II	N/A	PC	INNOVATIVE STRATEGIES	
312 CENTER STREET EAST	N/A	FC	FOR FARMLAND ACCESS	
			FOR UNDERSERVED	
HAMMOND, MN 55991			FARMERS	50,000
		5.0		
RONDO COMMUNITY LAND TRUST	N/A	PC	SHIFTING THE PARADIGM	
1041 SELBY AVENUE			OF COMMUNITY	
ST. PAUL, MN 55104			DEVELOPMENT THROUGH A REPARATIVE FRAMEWORK	250,000
RURAL COMMUNITY DEVELOPMENT RESOURCES	N/A	₽C	GENERAL OPERATING	
24 SOUTH 3RD AVENUE			SUPPORT	
YAKIMA, WA 98902				250,000
RURAL ORGANIZING PROJECT	N/A	GOV	GENERAL OPERATING	
PO BOX 664			SUPPORT	
COTTAGE GROVE, OR 97424				100,000
SHARING OUR ROOTS	N/A	PC	LAND JUSTICE FOR	
4905 315TH STREET WEST			EMERGING AND IMMIGRANT	
NORTHFIELD, MN 55057			FARMERS IN RURAL	
			MINNESOTA	100,000
SOCIAL JUSTICE FUND NORTHWEST	N/A	PC	RESOURCING & RESTORING	
1904 THIRD AVENUE, SUITE 806			MOVEMENT WORK	
SEATTLE, WA 98101				250,000
SOUTH DAKOTA EDUCATION EQUITY	N/A	PC	GENERAL OPERATING	
COALITION			SUPPORT	
201 MAIN STREET, SUITE 204				
RAPID CITY, SD 57701				250,000
SOUTH DAKOTA VOICES FOR PEACE	N/A	PC	GENERAL OPERATING	
PO BOX 600			SUPPORT	
SIOUX FALLS, SD 57101				50,000
SUSTAINABLE AGRICULTURE AND FOOD	N/A	PC	2023 MEMBERSHIP DUES	
SYSTEMS FUNDERS				
133 EAST DE LA GUERRA, #306				
SANTA BARBARA, CA 93101				2,500
TAALA FUND	N/A	PC	GENERAL OPERATING	
PO BOX 702			SUPPORT	
TAHOLAH, WA 98587				150,000

3 Grants and Contributions Paid During the Y	ear (Continuation)	-		
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
TACOMA URBAN LEAGUE 2550 SOUTH YAKIMA AVENUE, SUITE A	N/A	PC	GENERAL OPERATING SUPPORT	
TACOMA, WA 98405			SUPPORT	100,00
TANKA FUND	N/A	PC	DEVELOPING INNOVATIVE	·
287 WATER TOWER ROAD			APPROACHES TO	
KYLE, SD 57752			IMPROVING THE LAND,	
			LIVES, AND ECONOMIES OF NATIVE AMERICA	125,00
THE DIRECTORS COUNCIL	N/A	PC	GENERAL OPERATING	
PO BOX 264			SUPPORT	
DES MOINES, IA 50301				275,000
THE LATINO COMMUNITY ASSOCIATION	N/A	PC	GENERAL OPERATING	
2680 NE TWIN KNOLLS DRIVE, SUITE 110 BEND, OR 97701			SUPPORT	75,000
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
THE SAINT PAUL AND MINNESOTA	N/A	PC	COLLEGEBOUND SAINT	
FOUNDATION			PAUL: WEALTH JUSTICE	
101 FIFTH STREET EAST, SUITE 2400 ST. PAUL, MN 55101				100,000
THE SEATTLE FOUNDATION	N/A	PC	EEF PRACTICE PARTNER	
1200 FIFTH AVENUE, SUITE 1300	.,			
SEATTLE, WA 98101-3151				7,950
THUNDER VALLEY COMMUNITY DEVELOPMENT	N/A	PC	FOSTERING HEALING	
CORPORATION			THROUGH LAKOTA	
290 EMPOWERMENT DRIVE			LIFEWAYS TO PROMOTE A REIMAGINED	
PORCUPINE, SD 57772			REGENERATIVE ECONOMY	350,000
UJAMAA PLACE	N/A	PC	GENERAL OPERATING	
1821 UNIVERSITY AVENUE, SUITE N187			SUPPORT	
ST. PAUL, MN 55104				200,000
UNION GOSPEL MISSION ASSOCIATION OF	N/A	PC	2023 VICE PRESIDENT	
ST. PAUL			GRANT	
376 WESTERN AVENUE NORTH				
ST. PAUL, MN 55103				5,000
UNITED VISION FOR IDAHO	N/A	PC	GENERAL OPERATING	
1912 WEST JEFFERSON BOISE, ID 83702			SUPPORT	250,000
Total from continuation sheets	- I	1		200,000

41-0719221

Part XIV Supplementary Information	ST AREA FOUNDAT	ION	41-071	9221
3 Grants and Contributions Paid During the				
Recipient	If recipient is an individual,			
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
UNITING RESILIENCE 1329 EGLIN STREET, BOX 271 RAPID CITY, SD 57701	N/A	PC	GENERAL OPERATING SUPPORT	100,000
VENN FOUNDATION 1900 BOHLAND AVENUE ST. PAUL, MN 55116	N/A	₽C	2023 VICE PRESIDENT GRANT	2,500
VENTURES 2100 24TH AVE SOUTH, SUITE 380 SEATTLE, WA 98144	N/A	PC	GENERAL OPERATING SUPPORT	250,000
WARM SPRINGS COMMUNITY ACTION TEAM PO BOX 1419 WARM SPRINGS, OR 97761	N/A	₽C	GENERAL OPERATING SUPPORT	100,000
WESTERN NATIVE VOICE 80 25TH STREET WEST BILLINGS, MT 59102	N/A	₽C	GENERAL OPERATING SUPPORT	100,000
WHITE EARTH INVESTMENT INITIATIVE PO BOX 38 OGEMA, MN 56569-0038	N/A	PC	GENERAL OPERATING SUPPORT	125,000
WHITESWAN ENVIRONMENTAL WE 2348 LUMMI VIEW DRIVE BELLINGHAM, WA 98226	N/A	₽C	GENERAL OPERATING SUPPORT	175,000
WORKING PARTNERSHIPS INCORPORATED 312 CENTRAL AVENUE SE, SUITE 524 MINNEAPOLIS, MN 55414	N/A	PC	MN WORKERS CONFLUENCE FUND	225,000
YELLOW BIRD LIFE WAYS CENTER PO BOX 1138 LAME DEER, MT 59043	N/A	₽C	GENERAL OPERATING SUPPORT	250,000
YWCA USA 1400 EYE STREET NW, SUITE 325 WASHINGTON, DC 20005	N/A	₽C	2023 VICE PRESIDENT GRANT	10,000

41-0719221

Part XIV Supplementary Information 3 Grants and Contributions Approved for Future Payment (Continuation) Recipient If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Purpose of grant or	
Recipient If recipient is an individual, show any relationship to Foundation any foundation manager status of	Purpose of grant or	
show any relationship to Foundation	Purpose of grant or	
	contribution	Amount
BLACK HILLS COMMUNITY LOAN FUND, INC. N/A PC	GENERAL OPERATING	
1764 CENTRE STREET, SUITE 1	SUPPORT	
RAPID CITY, SD 57703		150,000.
BUILD WEALTH MN INC. N/A PC	GENERAL OPERATING	
2100 PLYMOUTH AVENUE NORTH, SUITE 104	SUPPORT	
MINNEAPOLIS, MN 55411		400,000.
CAPACES LEADERSHIP INSTITUTE N/A PC	GENERAL OPERATING	
356 YOUNG STREET	SUPPORT	
WOODBURN, OR 97071		300,000.
CULTURAL WELLNESS CENTER N/A PC	GENERAL OPERATING	
2025 PORTLAND AVENUE SOUTH	SUPPORT	
MINNEAPOLIS, MN 55404		330,000.
ESHARA N/A PC	ESHARA COLLABORATIVE	
PO BOX 3968	CAPACITY BUILDING	
SAINT PAUL, MN 55101		75,000.
FAST BLACKFEET N/A PC	GENERAL OPERATING	
PO BOX 2460	SUPPORT	
BROWNING, MT 59417		75,000.
HE SAPA OTIPI - INCORPORATED N/A PC	GENERAL OPERATING	
2218 JACKSON BOULEVARD, SUITE 8	SUPPORT	105 000
RAPID CITY, SD 57702		125,000.
HOPA MOUNTAIN INC. N/A PC	STRENGTHENING THE	
234 EAST BABCOCK STREET, SUITE E	CIRCLE: A NATIVE	
BOZEMAN, MT 59715	NONPROFIT LEADERSHIP	
	PROGRAM	100,000.
INQUILINXS UNIDXS POR JUSTICIA-UNITED N/A PC	GENERAL OPERATING	
RENTERS FOR JUSTICE	SUPPORT	
3715 CHICAGO AVENUE		
MINNEAPOLIS, MN 55407		125,000.
INTERIM COMMUNITY DEVELOPMENT N/A PC	OUTREACH, SURVEYING	
ASSOCIATION	AND ADVOCACY AMONG	
310 MAYNARD AVENUE SOUTH	IMMIGRANT AND REFUGEE	
	RESIDENTS IN IMMIGRANT	50,000.
SEATTLE, WA 98104	AND REFUGEE	

41-0719221

Part XIV Supplementary Information	ST AREA FOUNDAT	ION	41-07	19221
3 Grants and Contributions Approved for Fut				
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	Arrequest
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
LAKOTA FUND	N/A	₽C	GENERAL OPERATING	
PO BOX 340			SUPPORT	
KYLE, SD 57752				100,000.
LAVENDER RIGHTS PROJECT	N/A	₽C	GENERAL OPERATING	
911 EAST PIKE STREET, #314 SEATTLE, WA 98122			SUPPORT	75,000
LOWER PHALEN CREEK PROJECT 332 MINNESOTA STREET, SUITE W1520	N/A	₽C	GENERAL OPERATING SUPPORT	
SAINT PAUL, MN 55101				100,000.
MAHCHIWMINAHNAHTIK CHIPPEWA AND CREE LANGUAGE REVITALIZATION PO BOX 174	N/A	PC	GENERAL OPERATING SUPPORT	
BOX ELDER, MT 59521				75,000
MAKOCE AGRICULTURE DEVELOPMENT	N/A	PC	GENERAL OPERATING	
PO BOX 163 PORCUPINE, SD 57772			SUPPORT	125,000
MAZASKA OWECASO OTIPI FINANCIAL INC. PO BOX 1996	N/A	PC	GENERAL OPERATING SUPPORT	
PINE RIDGE, SD 57770				150,000
MN 8	N/A	₽C	GENERAL OPERATING	
550 RICE STREET, 2ND FLOOR	N/A	FC	SUPPORT	
SAINT PAUL, MN 55103				100,000
NACDC FINANCIAL SERVICES INC.	N/A	PC	GENERAL OPERATING	
PO BOX 3029	.,		SUPPORT	
BROWNING, MT 59417				150,000.
NATIVE AMERICAN COMMUNITY BOARD	N/A	₽C	GENERAL OPERATING	
PO BOX 572 LAKE ANDES, SD 57356			SUPPORT	75,000
NATIVE AMERICAN YOUTH AND FAMILY	N/A	₽C	GENERAL OPERATING	
CENTER 5135 NE COLUMBIA BOULEVARD			SUPPORT	
PORTLAND, OR 97218				700,000

3 Grants and Contributions Approved for Fu		-		
Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient	Contribution	
DI ENIMY DOODS COMMINITATY DEVELODMENT	N/A	PC	GENERAL OPERATING	
PLENTY DOORS COMMUNITY DEVELOPMENT CORPORATION	N/A	PC	SUPPORT	
22 EAST MAKAWASHA AVENUE			SUPPORT	
				200 00
CROW AGENCY, MT 59022				300,00
TAALA FUND	N/A	PC	GENERAL OPERATING	
PO BOX 702			SUPPORT	
TAHOLAH, WA 98587				150,00
THE SAINT PAUL AND MINNESOTA	N/A	PC	COLLEGEBOUND SAINT	
FOUNDATION			PAUL: WEALTH JUSTICE	
101 FIFTH STREET EAST, SUITE 2400				
SAINT PAUL, MN 55101				100,00
WHITESWAN ENVIRONMENTAL WE	N/A	PC	GENERAL OPERATING	
2348 LUMMI VIEW DRIVE			SUPPORT	
BELLINGHAM, WA 98226				75,00
Total from continuation sheets				

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - HUMAN FAMILY INC

Supplementary Information

FISCAL SPONSOR FOR THE INDIGENOUS ASSOCIATION'S INDIGENOUS YOUTH

COMMUNITY LEADERSHIP PROGRAM

Part XIV

NAME OF RECIPIENT - INTERIM COMMUNITY DEVELOPMENT ASSOCIATION

OUTREACH, SURVEYING AND ADVOCACY AMONG IMMIGRANT AND REFUGEE RESIDENTS

IN IMMIGRANT AND REFUGEE COMMUNITIES

NAME OF RECIPIENT - LAKOTA FUND

FISCAL SPONSOR FOR SOUTH DAKOTA NATIVE HOMEOWNERSHIP COALITION:

CREATING A CLEAR PATH TO HOMEOWNERSHIP

323655 04-01-23

Part XIV Supplementary Information

3b Grants and Contributions Approved for Future Payment Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - INTERIM COMMUNITY DEVELOPMENT ASSOCIATION

OUTREACH, SURVEYING AND ADVOCACY AMONG IMMIGRANT AND REFUGEE RESIDENTS

IN IMMIGRANT AND REFUGEE COMMUNITIES

323651 04-01-23

Complete lines	12 through	18 of one	column
before going to	the next co	lumn.	

See instructions

2000 g 00 g 00 mo nom construction							
12	Enter amount if a	any from line	18 of the prece	dina column			

column (a) only, enter the amount from line 11 on line 15.

			-	-	
13	Add lines	11 and 12	 		

14	Add amounts on lines 16 and 17 of the preceding column
15	Subtract line 14 from line 13. If zero or less, enter -0-

10	
16	If the amount on line 15 is zero, subtract line 13 from line
	14. Otherwise, enter -0-

16	If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16				
17	,					
	subtract line 15 from line 10. Then go to line 12 of the next					
	column. Otherwise, go to line 18	17				
18	Overpayment. If line 10 is less than line 15, subtract line 10					
	from line 15. Then go to line 12 of the next column	18	666,081.	666,081.	866,081.	

For Paperwork Reduction Act Notice, see separate instructions.

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

LHA 312801 02-05-24

Underpayment	of Estimated	Tax by C	orporations

Attach to the corporation's tax

FORM 990_

Go to www.irs.gov/Form2220 for instructions an

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the

Employer identification number

2d

3

4

5

(C)

09/15/23

200,000.

666,081.

866,081.

NORTHWEST AREA FOUNDATION

2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1

even if it does not owe a penalty. See instructions.

Part III Figuring the Underpayment

9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month),

6th, 9th, and 12th months of the corporation's tax year

Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked,

enter 25% (0.25) of line 5 above in each column

11 Estimated tax paid or credited for each period. For

The corporation is using the adjusted seasonal installment method.

X The corporation is using the annualized income installment method.

b Look-back interest included on line 1 under section 460(b)(2) for completed long-term

estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

1 Total tax (see instructions)

contracts or section 167(g) for depreciation under the income forecast method

c Credit for federal tax paid on fuels (see instructions)

d Total. Add lines 2a through 2c

Enter the tax shown on the corporation's 2022 income tax return. See instructions. **Caution:** If the tax is zero

or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5

The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

9

10

11

12

13 14

15

Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation must file Form 2220

(a)

05/15/23

666,081.

666,081.

3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation

5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4,

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return.	FORM	990-FF	
d the latest inf	ormation		

2a

2b

2c

(b)

06/15/23

666,081.

666,081.

666,081.

14411112	131839	A472486	

OMB No. 1545-0123

505,128.

505,128.

505,128.

(d)

12/15/23

200,000.

866,081.

Form 2220 (2023)

1,066,081.

866,081. 1,066,081.

Name

Part I

does not owe the penalty

enter the amount from line 3

Part II

X

6

7

10

Required Annual Payment

FORM 990-PF

Form 2220 (2023)

NORTHWEST AREA FOUNDATION

Part IV Figuring the Penalty

			(a)	(b)	(C)		(d)
9	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month.						
	Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19					
	Number of days from due date of installment on line 9 to the						
	date shown on line 19	20					
	Number of days on line 20 after 4/15/2023 and before 7/1/2023	21					
	Underpayment on line 17 x Number of days on line 21 x 7% (0.07) 365	22	\$	\$	\$		\$
	Number of days on line 20 after 6/30/2023 and before 10/1/2023	23					
	Underpayment on line 17 x Number of days on line 23 x 7% (0.07) 365	24	\$	\$	\$		\$
	Number of days on line 20 after 9/30/2023 and before 1/1/2024	25					
	Underpayment on line 17 x Number of days on line 25 x 8% (0.08) 365	26	\$	\$	\$		\$
	Number of days on line 20 after 12/31/2023 and before 4/1/2024 $\hfill \ldots$	27					
	Underpayment on line 17 x Number of days on line 27 x 8% (0.08) 366	28	\$	\$	\$		\$
	Number of days on line 20 after 3/31/2024 and before 7/1/2024	29					
)	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\$		\$
	Number of days on line 20 after 6/30/2024 and before 10/1/2024	31					
	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	\$		\$
	Number of days on line 20 after 9/30/2024 and before 1/1/2025	33					
	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$		\$
	Number of days on line 20 after 12/31/2024 and before 3/16/2025 $\hfill \ldots$	35					
	Underpayment on line 17 x Number of days on line 35 x *%	36	\$	\$	\$		\$
	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$		\$
	Penalty. Add columns (a) through (d) of line 37. Enter the to line for other income tax returns	tal he	ere and on Form 1120,	line 34; or the compara	ıble	. 38	\$ (

information on the Internet, access the IRS website at www.irs.gov. You can also call 800-829-4933 to get interest rate information.

Form **2220** (2023)

312802 02-05-24

Form 2220 (2023)

FORM 990-PF

Page 3

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(C)	(d)
1 Enter taxable income for the following periods.		First 3 months	First 5 months	First 8 months	First 11 months
a Tax year beginning in 2020	1a				
b Tax year beginning in 2021	1b				
c Tax year beginning in 2022	1c				
2 Enter taxable income for each period for the tax year beginning in					
2023. See the instructions for the treatment of extraordinary items	2				
		First 4 months	First 6 months	First 9 months	Entire year
3 Enter taxable income for the following periods.					Entiro your
a Tax year beginning in 2020	3a				
b Tax year beginning in 2021	3b				
c Tax year beginning in 2022	3c				
4 Divide the amount in each column on line 1a by the					
amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the	_				
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the	6				
amount in column (d) on line 3c	0				
7 Add lines 4 through 6	7				
7 Add lines 4 through 6					
8 Divide line 7 by 3.0	8				
9 a Divide line 2 by line 8	9a				
b Extraordinary items (see instructions)	9b				
c Add lines 9a and 9b	9c				
10 Figure the tax on the amt on In 9c using the instr for Form					
1120, Sch J, line 1, or comparable line of corp's return	10				
11 a Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a				
b Divide the amount in columns (a) through (c) on line 3b					
by the amount in column (d) on line 3b	11b				
c Divide the amount in columns (a) through (c) on line 3c					
by the amount in column (d) on line 3c	11c				
12 Add lines 11a through 11c	12				
13 Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10					
by columns (a) through (c) of line 13. In column (d), enter					
the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax (trusts only) for each					
payment period. See instructions	15				
16 Enter any other taxes for each payment period. See instr.	16				
17 Add lines 14 through 16	17				
18 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c. See instructions	18				
19 Total tax after credits. Subtract line 18 from line 17. If	19				
zero or less, enter -O-	19		1		1

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Form 2220 (2023)

Form 2220 (2023)

FORM 990-PF Part II Annualized Income Installment Method

		(a)	(b)	(C)	(d)
		First 2	First 4	First 7	First 10
0 Annualization periods (see instructions)	20	months	months	months	months
1 Enter taxable income for each annualization period. See					
instructions for the treatment of extraordinary items \ldots	21				
2 Annualization amounts (see instructions)	22	6.000000	3.000000	1.714290	1.200000
3a Annualized taxable income. Multiply line 21 by line 22	23a				
b Extraordinary items (see instructions)	23b				
c Add lines 23a and 23b	23c				
4 Figure the tax on the amount on line 23c using the					
instructions for Form 1120, Schedule J, line 1,					
or comparable line of corporation's return	24				
5 Enter any alternative minimum tax (trusts only) for each					
payment period. See instructions	25				
6 Enter any other taxes for each payment period. See instr.	26				
7 Total tax. Add lines 24 through 26	27				
8 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c. See instructions	28				
9 Total tax after credits. Subtract line 28 from line 27. If					
zero or less, enter -O-	29				
0 Applicable percentage	30	25%	50%	75%	100%
1 Multiply line 29 by line 30	31				
Part III Required Installments		·	·		
Note: Complete lines 32 through 38 of one column		1st	2nd	3rd	4th
before completing the next column.		installment	installment	installment	installment
2 If only Part I or Part II is completed, enter the amount in					
each column from line 19 or line 31. If both parts are					
completed, enter the smaller of the amounts in each					
column from line 19 or line 31	32	0.	0.	0.	0.
Add the amounts in all preceding columns of line 38.					
See instructions	33				
Adjusted seasonal or annualized income installments.					
Subtract line 33 from line 32. If zero or less, enter -0-	34				
5 Enter 25% (0.25) of line 5 on page 1 of Form 2220 in					
each column. Note: "Large corporations," see the	25	126,282.	126,282.	126,282.	126,282.
instructions for line 10 for the amounts to enter	35	120,202.	120,202.	120,202.	120,202.
6 Subtract line 38 of the preceding column from line 37 of the preceding column	36		126,282.	252,564.	378,846.
7 Add lines 05 and 00	07	126 202	252 564	279 016	505,128.
7 Add lines 35 and 36	37	126,282.	252,564.	378,846.	505,I20.
8 Required installments. Enter the smaller of line 34 or					
line 37 here and on page 1 of Form 2220, line 10.	0.0	0.	0.	0.	0.
See instructions	38	0.	0.	0.	Form 2220 (2023

** ANNUALIZED INCOME INSTALLMENT METHOD USING OPTION 1

41-0719221

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39 2023.05000 NORTHWEST AREA FOUNDATION A4724861

FORM 990-PF	DIVIDEND	S AND	INTERE	EST FI	ROM SECU	JRITIES	ST	ATEMENT 1
SOURCE	GROSS AMOUNT	Ģ	APITAL GAINS /IDENDS		(A) REVENUE ER BOOKS	(B) NET INVES MENT INCO		(C) ADJUSTED NET INCOM
INTEREST/DIVIDENDS FROM PARTNERSHIPS INTEREST/DIVIDENDS	0	•	().	C	5,799,18	82.	
ON SECURITIES	8,417,535	•	C	0.8	,417,535	5. 8,417,53	35.	
TO PART I, LINE 4	8,417,535	 	(0. 8	,417,535	5. 14,216,71	17.	
FORM 990-PF		ro	THER IN	NCOME			ST	ATEMENT 2
DESCRIPTION			E	(A REVEI PER B(NUE	(B) NET INVEST- MENT INCOME		(C) ADJUSTED NET INCOME
					0.	17,469,384		
OTHER INCOME - PART PRI INTEREST	NERSHIPS			2'	76,019.	170,491	1.	
		LINE	11			170,491 17,639,875		
PRI INTEREST TOTAL TO FORM 990-P		LINE		2'			5.	
PRI INTEREST TOTAL TO FORM 990-P		LINE	11	2'			5.	PATEMENT 3
PRI INTEREST TOTAL TO FORM 990-P FORM 990-PF			LEGAL A) NSES	2 FEES NET		17,639,875 (C)	5. 5. ST	'ATEMENT 3 (D) CHARITABLE PURPOSES
PRI INTEREST TOTAL TO FORM 990-P FORM 990-PF DESCRIPTION		(2 EXPEN PER F	LEGAL A) NSES	2 FEES NET	76,019. (B) INVEST-	17,639,875 (C) ADJUSTEI NET INCOM	5. 5. ST	(D) CHARITABLE
PRI INTEREST TOTAL TO FORM 990-P FORM 990-PF DESCRIPTION LEGAL FEES	PF, PART I,	(7 EXPEN PER E 82	LEGAL A) NSES BOOKS	2 FEES NET	(B) INVEST- INCOME	17,639,875 (C) ADJUSTEI NET INCOM	5. 5. ST	(D) CHARITABLE PURPOSES
PRI INTEREST TOTAL TO FORM 990-P FORM 990-PF DESCRIPTION LEGAL FEES TO FM 990-PF, PG 1,	PF, PART I,	(2 EXPEN PER E 82 82	LEGAL A) NSES BOOKS 2,134.	2' FEES NET MENT	(B) INVEST- INCOME 27,619. 27,619.	17,639,875 (C) ADJUSTEI NET INCOM	5. ST D ME	(D) CHARITABLE PURPOSES 53,561.
PRI INTEREST TOTAL TO FORM 990-P FORM 990-PF LEGAL FEES TO FM 990-PF, PG 1, FORM 990-PF	PF, PART I,	(7 EXPEN PER E 82 82 82 82 82 82 82 82 82 82 82 82 82	LEGAL A) NSES 300KS 2,134. 2,134. COUNTIN	2' FEES MENT MENT	(B) INVEST- INCOME 27,619. 27,619.	17,639,875 (C) ADJUSTEI NET INCOM	5. ST 0 ME ST 0	(D) CHARITABLE PURPOSES 53,561. 53,561.
PRI INTEREST	PF, PART I,	(2 EXPEN PER E 82 82 82 82 82 82 82 82 82 82 82 82 82	LEGAL A) NSES 300KS 2,134. 2,134. 2,134. COUNTIN A) NSES	2' FEES MENT MENT	76,019. (B) INVEST- INCOME 27,619. 27,619. ES (B) INVEST-	(C) ADJUSTEI NET INCOM	5. ST 0 ME ST 0	(D) CHARITABLE PURPOSES 53,561. 53,561. CHARITABLE

FORM 990-PF	OTHER PROFES	SIONAL FEES	STATEMENT 5		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
CONSULTING FEES INVESTMENT & AGENT FEES	491,096. 5,227,575.	0. 993,260.		533,624.	
TO FORM 990-PF, PG 1, LN 16C	5,718,671.	993,260.		533,624.	

FORM 990-PF	ТАХ	ES	STATEMENT 6		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
FOREIGN TAXES - PARTNERSHIPS EXCISE TAX	0. 1,477,447.	359,582. 0.		0.	
TO FORM 990-PF, PG 1, LN 18	1,477,447.	359,582.		0.	

FORM 990-PF	OTHER E	XPENSES	STATEMENT 7	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
OTHER CONTRACTED SERVICES MARKETING & ADVERTISING	255,921.	39,591.		286,761.
SERVICES	52,820.	0.		55,405.
COMMUNICATION SERVICES	23,229.	0.		21,574.
POSTAGE/DELIVERY SERVICES	1,257.	7.		1,331.
REPAIR & MAINTENANCE	28,400.	0.		16,446.
GENERAL SUPPLIES & MATERIALS	12,561.	0.		12,266.
SUBSCRIPTIONS & PUBLICATIONS	8,048.	0.		8,097.
TECHNOLOGY EQUIPMENT	22,698.	0.		35,866.
MEMBERSHIP DUES	10,336.	0.		10,815.
INSURANCE	65,934.	0.		66,294.
OTHER EXPENSES -				
PARTNERSHIPS	0.	4,304,031.		0.
CREDIT LOSS EXPENSE	176,250.	0.		0.
TO FORM 990-PF, PG 1, LN 23	657,454.	4,343,629.		514,855.

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FORM 990-PF U.S. AND STATE/C	CITY GOV	'ERNMENT	OBLIGATIONS	STATEMENT 8		
DESCRIPTION	U.S. GOV'T	OTHER GOV ' T	BOOK VALUE	FAIR MARKET VALUE		
BLACKROCK U.S. TREASURY INFLATION PROTECTED	X		8,311,656.	8,311,656.		
TOTAL U.S. GOVERNMENT OBLIGATIONS		-	8,311,656.	8,311,656.		
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS						
TOTAL TO FORM 990-PF, PART II, LINE	E 10A	-	8,311,656.	8,311,656.		

FORM 990-PF

CORPORATE STOCK

STATEMENT 9

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
1 800 FLOWERS.COM INC	114,267.	114,267.
3D SYS CORP	94,615.	94,615.
5TH 3RD BANCORP	29,522.	29,522.
AARONS CO INC	86,376.	86,376.
ABBOTT LAB	57,567.	57,567.
ACACIA RESH CORP	81,418.	81,418.
ACCENTURE PLC CLS A	205,984.	205,984.
ACHIEVE WORKFORCE FUND I, LP	4,574,938.	4,574,938.
ADAGE CAPITAL PARTNERS	49,736,728.	49,736,728.
ADAMS STREET 2007 DIRECT FUND, LP	616,801.	616,801.
ADAMS STREET 2009 DIRECT FUND, LP	399,608.	399,608.
ADAMS STREET PARTNERSHIP 2003 NON-U.S. FUND, LP	190,405.	190,405.
ADAMS STREET PARTNERSHIP 2003 U.S. FUND, LP	125,166.	125,166.
ADAMS STREET PARTNERSHIP 2005 NON-U.S. FUND, LP	107,197.	107,197.
ADAMS STREET PARTNERSHIP 2009 NON-U.S. EMERGING		
MARKETS FUND, LP	1,007,012.	1,007,012.
ADOBE INC	127,076.	127,076.
ADVANCED MICRO DEVICES INC	53,657.	53,657.
AERSALE CORP	75,218.	75,218.
AFLAC INC	20,625.	20,625.
AGILENT TECHNOLOGIES INC	17,101.	17,101.
AIR PROD & CHEM INC	81,319.	81,319.
ALPHABET INC CL A	393,227.	393,227.
ALPHABET INC CL C	264,667.	264,667.
AMAZON COM INC	529,663.	529,663.
AMAZON COM INC AMER ELEC PWR CO INC	14,538.	14,538.
AMER ELEC FWR CO INC AMERICAN EXPRESS CO		-
AMERICAN EXPRESS CO AMERICAN INTERNATIONAL GROUP INC	120,085. 65,040.	120,085.
		65,040.
AMERICAN TOWER CORP	44,255.	44,255.
AMGEN INC	48,675.	48,675.
ANALOG DEVICES INC	16,679.	16,679.
AON PLC	26,774.	26,774.
APPLE INC	1,164,614.	1,164,614.
APPLIED DIGITAL CORPORATION	144,168.	144,168.
APPLIED MATERIALS INC	145,539.	145,539.
42	ST	ATEMENT(S) 8, 9
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NORTHWEST AREA FOUNDATION		41-0719221
APTIV PLC	24,673.	24,673.
ASPEN AEROGELS INC	170,424.	170,424.
AUTODESK INC	23,131.	-
AUTOMATIC DATA PROCESSING INC	65,232.	65,232.
AUTOZONE INC	23,270.	23,270.
AVALONBAY CMNTYS REIT	174,676.	174,676.
AVALONDAT CENTIS RETT AVERY DENNISON CORP	18,194.	18,194.
AVERI DENNISON CORP AXIOM INTERNATIONAL SMALL CAP EQUITY FUND	12,269,778.	12,269,778.
B RILEY FINL INC	12,209,770.	78,397.
BABCOCK & WILCOX ENTERPRISES INC	78,397. 24,382.	24,382.
BABCOCK & WILCOX ENTERPRISES INC BAKER HUGHES CO	17,945.	24,302. 17 0/5
BALL CORP	22,375.	17,945. 22,375.
BALLY'S CORPORATION	115,702.	115,702.
	115,447.	115,702.
BANK NEW YORK MELLON CORP COM STK BANK OF AMERICA CORP		69,630.
BANK OF AMERICA CORP BAXTER INTL INC	69,630. 25,400	09,030.
	25,400. 228,976.	25,400. 228,976.
BERKSHIRE HATHAWAY INC CL B BEST BUY INC	18,709.	18,709.
BEYOND INC	119,067.	10,709.
	£2,007.	119,067.
BIOGEN INC	63,916. 145,312.	63,916.
BLACKROCK INC	31,671,083.	145,312.
BLACKROCK LONG TERM PRIVATE CAPITAL SCSP	17,736.	31,671,083.
BOOKING HLDGS INC	1/,/30.	17,736.
BORG WARNER INC	28,572.	28,572.
BOSTON SCIENTIFIC CORP	23,586.	23,586.
BRC INC CL A	74,052.	74,052.
BRIGHTCOVE INC	31,352.	31,352.
BRISTOL MYERS SQUIBB CO	18,061.	18,061.
BROADCOM INC	39,069.	39,069.
CADENCE DESIGN SYS INC	17,432.	17,432.
CALAVO GROWERS INC	87,642.	87,642.
CAMPBELL SOUP CO	16,773.	16,773.
CANTALOUPE INC	138,567.	
CARDINAL HLTH INC	61,790.	61,790.
CARMAX INC	15,501. 20,510.	15,501. 20,510.
CARRIER GLOBAL CORP		
CARROLS RESTAURANT GROUP INC	105,356.	105,356.
CBRE GROUP INC CL A	96,069.	96,069.
CDW CORP	79,107.	79,107.
CENCORA INC	45,800.	45,800.
CHIPOTLE MEXICAN GRILL INC	18,296.	18,296.
CHURCH & DWIGHT INC	14,751.	14,751.
CINTAS CORP	18,682.	18,682.
CISCO SYSTEMS INC	198,089.	198,089.
CME GROUP INC	17,480.	17,480.
COMCAST CORP NEW-CL A	16,312.	16,312.
COMMONFUND CAPITAL SECONDARY PARTNERS 2015, LP	2,887,576.	2,887,576.
COMMONFUND CAPITAL SECONDARY PARTNERS II LP	5,438,544.	5,438,544.
COMTECH TELECOMMUNICATIONS CORP	71,402.	71,402.
CONOCOPHILLIPS	95,410.	95,410.
CONS EDISON INC	99,885. 21 571	99,885. 21 571
COOPER COS EXCHANGE COOPER	21,571.	21,571.
CROWN CASTLE INC	87,890.	87,890.
CUMMINS INC	5,750.	5,750.
CVS HEALTH CORP	73,828.	73,828.
DANAHER CORP	95,775.	95,775.
DEERE & CO	43,986.	43,986.
DENTSPLY SIRONA INC	14,200.	14,200.

NORTHWEST AREA FOUNDATION		41-0719221
DEXCOM INC	1,117.	1,117.
DIGITAL RLTY TR INC	19,918.	
DOLLAR GEN CORP	13,731.	
DOLLAR TREE INC	20,597.	-
DONNELLEY FINL SOLUTIONS INC	97,297.	
EATON CORP PLC	94,161.	
EBAY INC	80,043.	-
ECOLAB INC	17,455.	
EDWARDS LIFESCIENCES CORP	30,576.	30,576.
ELECTR ARTS	106,712.	
ELEVANCE HEALTH INC	39,611.	
ELI LILLY & CO	48,965.	48,965.
EQTY RESDNTL EFF 5/15/02	15,107.	
EQUINIX INC	26,578.	
ESSEX PPTY TR REIT	17,356.	17,356.
	21,922.	21,922.
EVEREST GROUP LTD		
EVERSOURCE ENERGY	178,433.	178,433.
EXTRA SPACE STORAGE INC	16,193.	16,193.
EXXON MOBIL CORP	30,494.	30,494.
FARMLAND PARTNERS INC	86,237.	86,237.
FARO TECHNOLOGIES INC	116,705.	116,705.
FIDELITY 500 INDEX-INST PREM	24,569,840.	116,705. 24,569,840. 7,719,489. 37,729. 14,933. 13,826
FIDELITY SMALL CAP INDEX	7,719,489.	7,719,489.
FIRST SOLAR INC	37,729.	37,729.
FORD MTR CO DEL	14,933.	14,933.
FOX CORP CL A	15,020.	13,020.
FOX CORP CL B	13,853.	13,853.
FRKLN RES INC	17,755.	17,755.
GALLAGHER ARTHUR J & CO	16,191.	16,191.
GAMBLING.COM GROUP LIMITED	59,963.	59,963.
GANNETT CO INC	85,100.	85,100.
GCM GROSVENOR ADVANCE FEEDER FUND, L.P. AND		
CLAYTON, DUBILIER AND RICE FUND	5,386,085.	5,386,085.
GENERAL DYNAMICS CORP	18,177.	18,177.
GENERAL MILLS INC	13,549.	13,549.
GENUINE PARTS CO	12,881.	12,881.
G-III APPAREL GROUP LTD	128,105.	128,105.
GILEAD SCIENCES INC	96,888.	96,888.
GLOBAL EMERGING MARKETS DISCOVERY FUND	24,972,748.	24,972,748.
GQG PARTNERS GLOBAL EQUITY FUND, LLC	31,165,503.	31,165,503.
GRAINGER W W INC	80,383.	80,383.
GRANITE EQUITY LLC	11,902,931.	
GROUPON INC	83,460.	83,460.
GROWGENERATION CORP	75,581.	75,581.
HALLIBURTON CO	1,482.	1,482.
HARTFORD FINL SVCS GROUP INC	35,689.	35,689.
HASBRO INC	129,029.	129,029.
HEALTHPEAK OP LLC	39,343.	39,343.
HELIX ENERGY SOLUTIONS GROUP INC	131,892.	131,892.
HENRY SCHEIN INC	15,899.	15,899.
HESS CORP	11,100.	11,100.
HEWLETT PACKARD ENTERPRISE CO	48,291.	48,291.
HIBBETT INC	100,828.	100,828.
HILTON WORLDWIDE HLDGS INC	19,119.	19,119.
HOLLEY INC	58,878.	58,878.
HOLOGIC INC	13,218.	13,218.
HOME DEPOT INC	179,513.	179,513.
HOME DEFOI INC HOST HOTELS & RESORTS INC REIT	17,095.	17,095.
MODI MOIDED & MEDONID INC NEIT	±1,033•	I,033.

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NORTHWEST AREA FOUNDATION		41-0719221
HP INC	116,659.	116,659.
HUNT J B TRANS SVCS INC	17,178.	17,178.
HUNTINGTON BANCSHARES INC	59,123.	59,123.
IDEXX LABS INC	21,092.	21,092.
IDEXX LABS INC INGERSOLL RAND INC	59,552.	59,552.
INTEL CORP	50,099.	50,099.
	98,294.	98,294.
INTERNATIONAL BUSINESS MACHS CORP INTERPUBLIC GROUP COMPANIES INC	23,958.	23,958.
INTERPOBLIC GROUP COMPANIES INC	23,958. 21,876.	-
	26,989.	21,876. 26,989.
INTUITIVE SURGICAL INC	-	
IRON MTN INC	17,845. 400,561.	17,845.
JOB DIG		400,561. 121,003.
JOHNSON & JOHNSON	121,003.	
JOHNSON CTLS INTL PLC	15,390.	15,390.
JPMORGAN CHASE & CO	115,668.	115,668.
JUNIPER NETWORKS INC	18,985.	18,985.
KALEIDOSCOPE PRISM OFFSHORE FUND, LTD	10,772,272.	10,772,272.
KEYSIGHT TECHNOLOGIES INC	50,432. 16,387.	50,432.
KIMCO REALTY CORPORATION	16,387.	16,387.
KINDER MORGAN INC	90,811.	90,811.
KLA CORPORATION	18,602.	18,602.
L3HARRIS TECHNOLOGIES INC	48,232.	48,232.
LAM RESH CORP	60,311.	60,311.
LEIDOS HLDGS INC	140,171.	140,171.
LIMONEIRA CO	132,445.	132,445.
LINDE PLC	169,623.	169,623.
LIVEONE INC	56,066.	56,066.
LIVEPERSON INC	72,768.	72,768.
LKQ CORP COM LKQ CORP	13,047.	13,047.
LOCKHEED MARTIN CORP	906.	906.
LOWES COS INC	15,356.	15,356.
LULULEMON ATHLETICA INC	74,137.	74,137.
M & T BK CORP	7,402.	7,402.
MARATHON PETE CORP	35,458.	35,458.
MARKETAXESS HLDGS INC	10,250.	10,250.
MASTERCARD INC CL A	159,088.	159,088.
MATADOR RES CO	223,460.	223,460.
MC DONALDS CORP	136,395.	136,395.
MCKESSON CORP	18,982.	18,982.
MEDTRONIC PLC	23,396.	23,396.
MERCK & CO INC	146,959.	146,959.
META PLATFORMS INC	288,477.	288,477.
METLIFE INC	16,797.	16,797.
METTLER-TOLEDO INTL INC	18,194.	18,194.
MFO BAILLIE GIFFORD ALPHA EQUITY FD CL 2	32,431,346.	
MICRON TECH INC	21,420.	21,420.
MICROSOFT CORP	1,321,405.	
MOLSON COORS BEVERAGE CO	14,874.	14,874.
MONDELEZ INTL INC	14,124.	14,124.
MOODYS CORP	71,863.	71,863.
MOTOROLA SOLUTIONS INC	35,379.	35,379.
MPOWERED CAPITAL ACCESS FUND I, L.P.	1,449,700.	1,449,700.
MSCI INC	17,535.	17,535.
MULTI-ALTERNATIVE OPPORTUNITIES FUND (B) LP	4,046,511.	4,046,511.
NASDAQ INC	177,327.	177,327.
NERDY INC CL A	88,220.	88,220.
NETAPP INC	18,514.	18,514.
NETFLIX INC	86,665.	86,665.

NORTHWEST AREA FOUNDATION		41-0719221
NETGEAR INC	88,938.	88,938.
NEWMONT CORPORATION	15,025.	15,025.
NEWPARK RES INC	167,394.	167,394.
NEWS CORP CL A	19,468.	19,468.
NEWS CORP CL B	20,293.	20,293.
NEXTERA ENERGY INC	12,087.	12,087.
NIKE INC CL B	112,044.	112,044.
NLIGHT INC	86,400.	86,400.
NOODLES & CO CL A	84,735.	84,735.
NORDIC AMERICAN TANKERS LIMITED	95,445.	95,445.
NORTHERN INSTL FDS TREAS PORTFOLIO	51,266.	51,266.
NORTHROP GRUMMAN CORP	15,917.	15,917.
NVIDIA CORP	592,778.	
O REILLY AUTOMOTIVE INC	24,702.	24,702.
OMNIAB INC	111,739.	111,739.
ONEOK INC	25,279.	25,279.
ONESPAN INC	76,712.	76,712.
OPORTUN FINL CORP	47,311.	47,311.
ORACLE CORP	109,647.	109,647.
OTIS WORLDWIDE CORP	16,641.	16,641.
OVERSEAS SHIPHOLDING GROUP INC	244,739.	244,739.
PALO ALTO NETWORKS INC	19,167.	19,167.
PARAMETRIC PIOS COLLATERAL	4,206,478.	4,206,478.
PARAMOUNT GLOBAL OM	7,188.	7,188.
PAYPAL HLDGS INC	80,693.	80,693.
PEPSICO INC	239,305.	239,305.
PETIQ INC CL A	108,033.	108,033.
PFIZER INC	124,977.	124,977.
PHILIP MORRIS INTL	26,719.	26,719.
PIONEER NAT RES CO MERGER EXXON MOBIL	15,966.	15,966.
PLAYAGS INC	117,599.	117,599.
PNC FINANCIAL SERVICES GROUP	19,047.	19,047.
PORCH GROUP INC	145,160.	
PRA GROUP INC	86,198.	86,198.
PRINCIPAL FINL GROUP INC	109,194.	109,194.
PROCTER & GAMBLE	117,672.	117,672.
PROGRESSIVE CORP	23,892. 28,926.	23,892. 28,926.
PROLOGIS INC	20,920.	20,920. 22,570.
PUB STORAGE QUALCOMM INC	79,980.	79,980.
QUANTERIX CORP	176,616.	176,616.
RALPH LAUREN CORP CL A	30,282.	30,282.
RANPAK HLDGS CORP CL A	98,358.	98,358.
RED ROBIN GOURMET BURGERS INC	123,204.	123,204.
REGENCY CTRS CORP	17,621.	17,621.
REGENERON PHARMACEUTICALS INC	46,549.	46,549.
REGIONS FINL CORP	44,768.	44,768.
REORG/GROUPON 01-26-2024	2,225.	2,225.
ROBERT HALF INC	30,948.	30,948.
ROCKWELL AUTOMATION	27,012.	27,012.
ROSS STORES INC	35,289.	35,289.
ROYAL CARIBBEAN GROUP	14,891.	14,891.
RTX CORPORATION	17,922.	17,922.
S&P GLOBAL INC	78,853.	78,853.
SALESFORCE INC	67,627.	67,627.
SANDRIDGE ENERGY INC SANDRIDGE ENERGY	91,521.	91,521.
SBA COMMUNICATIONS CORP CL A	56,319.	56,319.
SCHLUMBERGER LTD	41,528.	41,528.
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NORTHWEST AREA FOUNDATION		41-0719221
SECOND ALPHA PARTNERS IV, LP	8,016,623.	8,016,623.
SELECTQUOTE INC	59,307.	59,307.
SEMPRA	23,914.	23,914.
SERVICENOW INC	19,075.	19,075.
	27,871,815.	27,871,815.
SILCHESTER INTERNATIONAL VALUE EQUITY TRUST		
SIMON PROPERTY GROUP INC	18,401.	18,401.
SOUTH DAKOTA EQUITY PARTNERS	2,428,077.	2,428,077.
SPOK HLDGS INC	153,949.	153,949.
STARBUCKS CORP	4,512.	4,512.
STONE ARCH CAPITAL III	2,416,902.	2,416,902.
SYSCO CORP	35,029.	35,029.
TAPESTRY INC	12,920.	12,920.
TARGET CORP	139,999.	139,999.
TESLA INC	243,262.	243,262.
TEXAS INSTRUMENTS INC	94,094.	94,094.
THE CIGNA GROUP	47,014.	47,014.
THE REALREAL INC	72,159.	72,159.
THERMO FISHER SCIENTIFIC INC	257,964.	257,964.
TJX COS INC	34,897.	34,897.
T-MOBILE US INC	17,476.	17,476.
TOWNSQUARE MEDIA INC CL A	100,320.	100,320.
TRACTOR SUPPLY CO	25,589.	25,589.
TRANE TECHNOLOGIES PLC	25,366.	25,366.
TRAVELERS COS INC	16,192.	16,192.
TRIMBLE INC	16,545.	16,545.
TRIUMPH GROUP INC	129,821.	129,821.
TRUEBLUE INC	99,710.	99,710.
TRUECAR INC	104,748.	104,748.
TRUIST FINL CORP	18,940.	18,940.
TURTLE BEACH CORP	88,531.	88,531.
UNION PAC CORP	126,003.	126,003.
UNITED PARCEL SVC INC CL B	55,817.	55,817.
UNITED RENTALS INC	24,084.	24,084.
UNITEDHEALTH GROUP INC	327,991.	327,991.
V F CORP	15,078.	15,078.
	-	
VENTAS INC REIT	17,145.	17,145.
VERA BRADLEY INC	110,110.	110,110.
VERALTO CORP	11,352.	11,352.
VERIZON COMMUNICATIONS	17,455.	17,455.
VERTEX PHARMACEUTICALS INC	18,310.	18,310.
VISA INC CL A	337,153.	337,153.
VITESSE ENERGY INC	116,455.	116,455.
WALGREENS BOOTS ALLIANCE INC	19,452.	19,452.
WALMART INC	73,622.	73,622.
WALT DISNEY CO	164,779.	164,779.
WASTE MGMT INC	51,043.	51,043.
WATERS CORP	18,437.	18,437.
WELLTOWER INC REIT	28,313.	28,313.
WILLIAMS CO INC	166,696.	166,696.
WILLIS TOWERS WATSON PLC	16,160.	16,160.
XYLEM INC	63,927.	63,927.
YUM BRANDS INC	14,765.	14,765.
ZEBRA TECHNOLOGIES CORP CL A	22,140.	22,140.
ZIMVIE INC	135,255.	135,255.
ZOETIS INC CL A	29,803.	29,803.

TOTAL TO FORM 990-PF, PART II, LINE 10B

331,737,131.	331,737,131.

FORM 990-PF

CORPORATE BONDS

STATEMENT 10

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
AG DLI II, LP	2,186,680.	2,186,680.
AG DLI III, LP	2,802,119.	2,802,119.
AG DLI IV LP	6,044,788.	6,044,788.
AG DLI, LP	154,726.	154,726.
CASTLELAKE IV LP	6,523,931.	6,523,931.
CASTLELAKE V LP	8,396,474.	8,396,474.
FIDELITY INTERMEDIATE TREASURY BOND INDEX FUND	20,237,811.	20,237,811.
HCAP PARTNERS III, LP	27,613.	27,613.
HCAP PARTNERS IV, LP	3,485,058.	3,485,058.
HCAP PARTNERS V LP	2,659,592.	2,659,592.
KAYNE CREDIT OPPORTUNITIES FUND (QP) LP	579,906.	579,906.
KLCP OFFSHORE FUND III LP	3,954,848.	3,954,848.
LOOMIS SAYLES NHIT CREDIT ASSET TRUST CLASS B	20,236,903.	20,236,903.
MRP VALUE OFFSHORE FUND I LP	7,053,501.	7,053,501.
ZETLAND SPECIAL SITUATIONS FEEDER FUND I LP	6,810,475.	6,810,475.
TOTAL TO FORM 990-PF, PART II, LINE 10C	91,154,425.	91,154,425.

FORM 990-PF

41-0719221

STATEMENT 11

DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
ALLIANCE FUND II LP	FMV	730,851.	730,851.
BLACKROCK EUROPEAN HEDGE FUND	FMV		
LIMITED		10,771,897.	10,771,897.
BOW RIVER REAL ESTATE FUND III TE	FMV		
FEEDER LP		1,883,369.	1,883,369.
CASTLELAKE AVIATION III STABLE	FMV		
YIELD LP		7,910,890.	7,910,890.
COMMONFUND CAPITAL NATURAL	FMV		
RESOURCES PARTNERS IX		14,550,216.	14,550,216.
CRSEF II FEEDER, S.C.SP.	FMV	1,034,173.	1,034,173.
DALFEN LAST MILE INDUSTRIAL FUND V,	FMV		
LP		2,577,742.	2,577,742.
KALEIDOSCOPE FRACTAL FUND LP -	FMV		
CLASS A		8,391,564.	8,391,564.
LES BORDES, LP	FMV	3,092,819.	3,092,819.
MARINER ATLANTIC MULTI-STRATEGY LTD	FMV		
CL T SER 1		9,345,751.	9,345,751.
ROUNDSHIELD 1 CO-INVEST 1 LP	FMV	1,761,957.	1,761,957.
RS FEEDER (USD) III, LP	FMV	3,326,277.	3,326,277.
RS FEEDER (USD) IV, LP	FMV	4,573,358.	4,573,358.
RS FEEDER FUND II LP	FMV	3,417,502.	3,417,502.
TOTAL TO FORM 990-PF, PART II, LINE 1	L3	73,368,366.	73,368,366.

OTHER INVESTMENTS

FORM 990-PF DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT STATEMENT 12 COST OR ACCUMULATED BOOK VALUE DESCRIPTION OTHER BASIS DEPRECIATION 1,551,436. 58,046. 1,493,390. LEASEHOLD IMPROVEMENTS COMPUTER HARDWARE AND SOFTWARE 255,164. 66,398. 188,766. FURNITURE AND EQUIPMENT 295,355. 41,689. 253,666. MINERAL RIGHTS 40,156. 40,156. 0. TOTAL TO FM 990-PF, PART II, LN 14 2,142,111. 166,133. 1,975,978.

FORM 990-PF	OTHER ASSETS		STATEMENT 13
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
PROGRAM RELATED INVESTMENTS ACCRUED INVESTMENT INCOME SECURITIES SETTLEMENT RECEIVABLE OPERATING LEASE RIGHT OF USE	11,024,249. 30,419. 146,612.	10,928,893. 67,084. 46,988.	10,928,893. 67,084. 46,988.
ASSET, NET FEDERAL EXCISE TAX RECEIVABLE	171,722. 716,081.	903,336. 495,720.	903,336. 495,720.
TO FORM 990-PF, PART II, LINE 15	12,089,083.	12,442,021.	12,442,021.
FORM 990-PF OT	HER LIABILITIES		STATEMENT 14

DESCRIPTION	BOY AMOUNT	EOY AMOUNT
FEDERAL EXCISE TAXES PAYABLE OPERATING LEASE LIABILITY SECURITIES SETTLEMENT PAYABLE	1,338,558. 195,220. 0.	2,029,510. 1,388,467. 20,649.
TOTAL TO FORM 990-PF, PART II, LINE 22	1,533,778.	3,438,626.

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~~~ FORM 990-PF PART VII - LIST OF OFFICERS, DIRECTORS TRUSTEES AND FOUNDATION MANAGERS

STATEMENT	1	5
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NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
LAURA ALVAREZ SCHRAG	DIRECTOR			
C/O NORTHWEST AREA FOUNDATION; 60 PLATO BLVD E, #400 ST. PAUL, MN 55107	3.00	16,150.	0.	0.
LYNDA BOURQUE MOSS C/O NORTHWEST AREA FOUNDATION; 60	DIRECTOR			
PLATO BLVD E, #400 ST. PAUL, MN 55107	0.10	1,450.	0.	0.
ELISABETH BUCK	DIRECTOR			
C/O NORTHWEST AREA FOUNDATION; 60 PLATO BLVD E, #400 ST. PAUL, MN 55107	3.00	21,700.	0.	0.
CHERIE BUCKNER-WEBB	DIRECTOR			
C/O NORTHWEST AREA FOUNDATION; 60 PLATO BLVD E, #400 ST. PAUL, MN 55107	0.10	1,725.	0.	0.
JUEL BURNETTE C/O NORTHWEST AREA FOUNDATION; 60	DIRECTOR			
PLATO BLVD E, #400 ST. PAUL, MN 55107	3.00	18,800.	0.	0.
DUANE CARTER	DIRECTOR			
C/O NORTHWEST AREA FOUNDATION; 60 PLATO BLVD E, #400 ST. PAUL, MN 55107	3.00	30,300.	0.	0.
WAYNE DUCHENEAUX	DIRECTOR			
C/O NORTHWEST AREA FOUNDATION; 60 PLATO BLVD E, #400 ST. PAUL, MN 55107	3.00	16,400.	0.	0.
JOE ELTOBGI C/O NORTHWEST AREA FOUNDATION; 60	DIRECTOR			
PLATO BLVD E, #400 ST. PAUL, MN 55107	3.00	18,200.	0.	0.

NORTHWEST AREA FOU	NDATION				41-07	719221
LIBBY HLAVKA C/O NORTHWEST AREA PLATO BLVD E, #400 ST. PAUL, MN 55107	FOUNDATION;	60	DIRECTOR 3.00	21,425.	0.	0.
JOYCE LEE C/O NORTHWEST AREA PLATO BLVD E, #400 ST. PAUL, MN 55107	FOUNDATION;	60	DIRECTOR 3.00	24,400.	0.	0.
SALOME MWANGI C/O NORTHWEST AREA PLATO BLVD E, #400 ST. PAUL, MN 55107	FOUNDATION;	60	DIRECTOR 3.00	14,950.	0.	0.
MICHELLE OSBORNE C/O NORTHWEST AREA PLATO BLVD E, #400 ST. PAUL, MN 55107	FOUNDATION;	60	DIRECTOR 3.00	22,025.	0.	0.
GEORGINA SLADE C/O NORTHWEST AREA PLATO BLVD E, #400 ST. PAUL, MN 55107	FOUNDATION;	60	DIRECTOR 3.00	18,800.	0.	0.
LARRY SNYDER C/O NORTHWEST AREA PLATO BLVD E, #400 ST. PAUL, MN 55107	FOUNDATION;	60	DIRECTOR 0.10	850.	0.	0.
MARIA VALANDRA C/O NORTHWEST AREA PLATO BLVD E, #400 ST. PAUL, MN 55107	FOUNDATION;	60	DIRECTOR 3.00	18,200.	0.	0.
JENNIFER WILLIAMS C/O NORTHWEST AREA PLATO BLVD E, #400 ST. PAUL, MN 55107	FOUNDATION;	60	DIRECTOR 3.00	17,600.	0.	0.
ANGELA GORDER C/O NORTHWEST AREA PLATO BLVD E, #400 ST. PAUL, MN 55107	FOUNDATION;	60	NON-DIRECTOR	COMMITTEE MEMBER 0.	0.	0.
REBECCA KLEVAN C/O NORTHWEST AREA PLATO BLVD E, #400 ST. PAUL, MN 55107	FOUNDATION;	60	NON-DIRECTOR	COMMITTEE MEMBER 2,400.		0.

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NORTHWEST AREA FOUNDATION			41-	0719221
MELISSA PELLAND	NON-DIRECTOR	COMMITTEE MEM	BER	
C/O NORTHWEST AREA FOUNDATION; 60 PLATO BLVD E, #400 ST. PAUL, MN 55107	1.00	0.	0.	0.
KASHI YOSHIKAWA	NON-DIRECTOR	COMMITTEE MEM	BER	
C/O NORTHWEST AREA FOUNDATION; 60 PLATO BLVD E, #400 ST. PAUL, MN 55107	1.00	2,400.	0.	0.
KEVIN WALKER	PRESIDENT/SEC	CRETARY		
C/O NORTHWEST AREA FOUNDATION; 60 PLATO BLVD E, #400 ST. PAUL, MN 55107	40.00	528,750.	76,675.	0.
RAMYA RAUF	VP-FINANCE &	ADMIN/CFO		
C/O NORTHWEST AREA FOUNDATION; 60 PLATO BLVD E, #400 ST. PAUL, MN 55107	40.00	249,621.	60,061.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6,	PART VII	1,046,146.	136,736.	0.

FORM 990-PF	SUMMARY C	OF DIRECT	CHARITABLE ACTIVITIES	STATEMENT 16
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ACTIVITY ONE

ESTABLISHED IN 1934, THE NORTHWEST AREA FOUNDATION SUPPORTS ORGANIZATIONS THAT WORK WITH COMMUNITIES TO ADVANCE JUSTICE IN ITS REGION OF EIGHT STATES AND 76 NATIVE NATIONS. GRANTEE ORGANIZATIONS ADVANCE LONG-OVERDUE CHANGE IN DEEP CONNECTION WITH THE LAND THEY INHABIT AND COMMUNITIES THEY SERVE -NATIVE AMERICANS, COMMUNITIES OF COLOR, IMMIGRANTS, REFUGEES, AND PEOPLE IN RURAL AREAS.

THE FOUNDATION PROVIDES FUNDING TO GRANTEE ORGANIZATIONS, BUT ALSO CONNECTIONS TO OTHER FUNDERS, INFORMATION, AND FELLOW LEADERS. THE FOUNDATION FOLLOWS THE LEAD OF GRANTEE ORGANIZATIONS TO CHANGE POLICIES, PRACTICES, AND BELIEFS AND HEAL FROM INJUSTICE SO THAT COMMUNITIES CAN THRIVE ON THEIR OWN TERMS.

EXPENSES

2,820,409.

TO FORM 990-PF, PART VIII-A, LINE 1

RESTATED BYLAWS OF NORTHWEST AREA FOUNDATION

ARTICLE 1

Membership

SECTION 1.1 <u>Voting members</u>. This corporation shall have a member with voting rights which shall be the charitable trust created by Louis W. Hill pursuant to a Deed of Trust dated December 27, 1934 (the "Trust") acting through its duly appointed and acting Trustees. The member is referred to hereafter in these Bylaws as "the Trustees."

SECTION 1.2 <u>Capital stock</u>. Membership in this corporation shall be evidenced by common stock issued by this corporation. Each share of common stock issued by this corporation shall be evidenced by a certificate in form substantially as follows:

Incorporated Under the Laws of the State of Minnesota

Number

Shares

NORTHWEST AREA FOUNDATION

This certifies that the Trustees of the charitable trust created by Louis W. Hill on December 27, 1934 are the owners of 10 shares of the Capital Stock of

NORTHWEST AREA FOUNDATION,

transferable only on the books of the Corporation by the holder thereof in person or by Attorney upon surrender of this Certificate properly endorsed.

IN WITNESS WHEREOF, the said Corporation has caused this Certificate to be signed by its duly authorized officers and to be sealed with the Seal of the Corporation this $\int \delta day$ of $M = \sqrt{2} \sqrt{2} \sqrt{2} \sqrt{2}$

Secretary

President

No Par Value

Each stock certificate shall be signed by the President or Vice President and by the Secretary.

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> Unless otherwise specifically directed by a majority vote of the Board of Directors, no stock shall be transferred upon the books of the corporation excepting upon the surrender of the Certificate therefor, endorsed by the record holder thereof or by its duly authorized agent.

SECTION 1.3 <u>Interest in property</u>. The Trustees shall not, as such, have any right, title or interest in the real or personal property of this corporation.

SECTION 1.4. <u>Trustee selection process</u>. The Deed of Trust described in Section 1.1 of these Bylaws provides that the Trustees shall be appointed by the Court having jurisdiction of the administration of the Trust and shall serve for three-year staggered terms. The Trustees shall from time to time petition the Court to request the Court's appointment of persons who will be nominated in accordance with the following procedure:

a. The Board of Directors will have the responsibility of recommending to the Trustees a slate of trustee candidates who meet one or more of the following criteria: current members of the Board of Directors or of the Trustees; past members of the Board of Directors or of the Trustees; or members of the Hill family. The Trustees may accept or reject any candidate recommended in a slate or may add additional candidates to the slate provided those candidates meet at least one of these criteria.

b. The final decision as to the slate of trustee candidates to be submitted to the Court will be made by the Trustees.

c. Persons who have attained the age of seventy (70) years shall not be included in any slate of candidates submitted to the Court.

d. No person who has served as a trustee for three consecutive three-year terms shall be included in a slate of candidates submitted to the court, unless such person's reappointment as a trustee would take effect at least one year after the expiration of his or her immediately preceding term.

SECTION 1.5. <u>Chair</u>. The Trustees shall elect a Chair of the Trustees to serve for a term of one (1) year and until his or her respective successor is chosen and has qualified. A person who has served as the Chair of the Trustees for three (3) or more consecutive one (1) year terms shall not be eligible for re-election to that office except after an interval of at least one (1) year from the expiration of his or her immediately preceding term.

ARTICLE 2

Meetings of the Trustees

SECTION 2.1 <u>Annual meeting</u>. The annual meeting of the Trustees of this corporation for the election of directors, the presentation of reports on the activities and financial condition of this corporation, and the transaction of such other business as may properly come before the meeting, shall be held at such time in each year as may be designated from time to time by the Trustees in consultation with the Chair of the Board of Directors and the President.

SECTION 2.2 Special meetings. Special meetings of the Trustees of this corporation may be called at any time (a) by the Chair of the Trustees, (b) by two or more Trustees, (c) by the President, (d) by the Chair or the Vice Chair of the Board of Directors, or by the Board of Directors. Anyone entitled to call a special meeting of the Trustees may make written request to the President to call the meeting, and the Secretary shall then give notice of the meeting, setting forth the time, place and purpose thereof, to be held no later than ninety days after receiving the request. If the Secretary fails to give notice of the meeting within thirty days from the date on which the request is received by the President, the person or persons who requested the meeting may fix the time and place of the meeting and give notice thereof in the manner hereinafter provided. The business transacted at a special meeting is limited to the purposes stated in the notice of the meeting.

SECTION 2.3 <u>Notice</u>. Written notice of each meeting of the Trustees, stating the time and place thereof, shall be provided by mail or electronic communication not less than five nor more than sixty days before the meeting, excluding the day of the meeting, to each trustee of the Trust at his or her last known address or electronic mail address. Any trustee of the Trust may vote by proxy and may waive notice of a meeting before, at or after the meeting, orally, in writing, or by attendance. Attendance at a meeting is deemed a waiver unless the trustee objects at the beginning of the meeting to the transaction of business because the meeting is not lawfully called or convened, or objects before a vote on an item of business because the item may not lawfully be considered at that meeting and the trustee does not participate in the consideration of the item at that meeting. When any meeting of the Trustees is adjourned to another time and place, notice

of the adjourned meeting need not be given other than by announcement at the meeting at which adjournment is taken.

SECTION 2.4 <u>Voting</u>. At all meetings of the Trustees, each trustee of the Trust shall be entitled to cast one vote, in person or by proxy, on any question coming before the meeting. The Trustees of the Trust present and entitled to vote at any meeting, although less than a majority of all of the Trustees, may adjourn the meeting from time to time. The vote of a majority of all of the Trustees of the Trust shall be sufficient to transact any business.

SECTION 2.5 <u>Written action</u>. Any action that may be taken at a meeting of the Trustees may be taken without a meeting by written action signed, or consented to by authenticated electronic communication, by a majority of all of the Trustees of the Trust, provided, however, that all of the Trustees of the Trust are notified immediately of the effective date of any such written action that is duly taken.

ARTICLE 3

Directors

SECTION 3.1. <u>Number and method of election</u>. The Board of Directors shall consist of no fewer than eight (8) nor more than sixteen (16) members. The members of the Board of Directors shall be elected by the Trustees of this corporation. In electing members of the Board of Directors, the Trustees shall select persons designated in a slate of candidates recommended by the Board of Directors. Upon receipt of a slate of candidates presented by the Board of Directors, the Trustees may accept or reject any candidate.

The selection criteria to be applied by the Board of Directors developing slates of candidates for submission to the Trustees shall be designed to produce a Board of Directors that is diverse and representative of the public interest served by this corporation. All candidates' legal domicile¹ must be in the geographic region served by the Foundation. Other selection criteria shall include, but not be limited to, the

¹: A legal domicile is a person's fixed and permanent home location, and the place where a person returns, even after periods of residing elsewhere. A person has one domicile.

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following:

- (a) gender;
- (b) racial and ethnic diversity;
- (c) age;
- (d) representation of the Hill family; and
- (e) the diverse skills appropriate to the governance of this corporation.

SECTION 3.2 <u>Terms</u>. Each director of this corporation shall be elected to serve for a term of three (3) years, and, except as otherwise provided in this Section 3.2, no director who has served as such for three (3) consecutive three (3) year terms shall be eligible for re-election except after an interval of at least one (1) year from the expiration of his or her immediately preceding term. A director who relocates out of the geographic region served by this corporation may complete the term in which this change occurs but shall not be eligible for re-election while the director's legal domicile is outside the region. A director who is serving as Chair at the conclusion of the third year of his or her third consecutive three (3) year term as a director shall serve for one (1) additional year as a director, and thereafter shall not be eligible for re-election except after an interval of at least one (1) year from the expiration of the one-year term.

The members of the Board of Directors shall be divided into classes as nearly equal in number as possible, so that the terms of office of approximately one-third of the members of the Board of Directors shall expire each year. A director shall hold office for the term for which he or she was elected, or until the director's prior death, resignation or removal. If necessary to maintain the minimum of eight (8) directors, the Board of Directors may extend the term of one or more directors until the requisite number of successor directors have been elected and have qualified. Any director may at any time be removed with or without cause by the Trustees of this corporation.

Any vacancy occurring because of the death, resignation or removal of a director may be filled by action of the Trustees for the unexpired term of such director, or may be allowed to remain vacant. Any vacancy occurring because of an increase in the number of members of the Board of Directors shall be filled by action of the Trustees. The process for electing directors described in Section 3.1 of these Bylaws shall be applicable to the filling of vacancies.

ARTICLE 4

Meetings of the Board of Directors

SECTION 4.1 <u>Annual meeting</u>. The annual meeting of the Board of Directors for the purpose of electing officers and transacting such other business as may properly come before the meeting shall be held at the time and place, within or without the State of Minnesota, designated from time to time by the Board of Directors.

SECTION 4.2 <u>Other meetings.</u> Other meetings of the Board of Directors may be held at such time and place as are announced at a previous meeting of the Board of Directors. Meetings of the Board of Directors may also be called at any time (a) by the President, (b) by the Chair or Vice Chair, (c) by the Board of Directors, or (d) upon the written request of five (5) or more members of the Board of Directors. Anyone entitled to call a meeting of the Board of Directors may make a written request to the Secretary to call the meeting, and the Secretary shall give notice of the meeting, setting forth the time, place and purpose thereof, to be held between five and thirty days after receiving the request. If the Secretary fails to give notice of the meeting within seven days from the day on which the request was made, the person or persons who requested the meeting may fix the time and place of the meeting and give notice in the manner hereinafter provided.

SECTION 4.3 <u>Notice of meetings</u>. Notice of each meeting of the Board of Directors for which notice is required, and of each annual meeting, stating the time and place thereof, shall be given to all directors by electronic communication or in person at least two days before the meeting, or shall be mailed to each director at least five days before the meeting. A director may be given notice by electronic communication only if the director has previously consented to receive notice in that form of electronic communication. All notices not given in person shall be sent to the director at his or her postal or electronic address according to the latest available records of this corporation. Any director may waive notice of a meeting before, at or after the meeting, orally, in writing, by electronic communication, or by attendance. Attendance at a meeting is deemed a waiver unless the director objects at the beginning of the meeting to the transaction of business because the meeting is not lawfully called or convened and the director does not participate in the meeting.

SECTION 4.4 <u>Quorum and voting</u>. The presence of a majority of the members of the Board of Directors shall constitute a quorum at any meeting thereof, but the directors present at any meeting, although less than a quorum, may adjourn the meeting from time to time. At all meetings of the Board of Directors, each director shall be entitled to cast one vote on any question coming before the meeting. A majority vote of the directors present at any meeting, if there be a quorum, shall be sufficient to transact any business, unless a greater number of votes is required by law, this corporation's Articles of Incorporation, or these Bylaws. A director shall not appoint a proxy for himself or herself or vote by proxy at a meeting of the Board of Directors. For the purpose of determining whether a director has met his or her fiduciary responsibilities as a director, but for no other purpose, a director who is present at a meeting of the Board of Directors is presumed to have assented to the action unless the director votes against the action or is prohibited from voting on the action.

SECTION 4.5 <u>Adjourned meetings</u>. When a meeting of the Board of Directors is adjourned to another time or place, notice of the adjourned meeting need not be given other than by announcement at the meeting at which adjournment is taken.

SECTION 4.6 <u>Written action</u>. As provided in this corporation's Articles of Incorporation, any action, other than an action requiring membership approval, may be taken by the Board of Directors by written action signed, or consented to by authenticated electronic communication, by the number of directors that would be required to take the same action at a meeting at which all of the directors were present. All directors shall be notified immediately of the effective date of any such written action that is duly taken.

ARTICLE 5

Officers

SECTION 5.1 <u>Tenure of office</u>. The officers of this corporation shall be a Chair, a Vice Chair, a President, a Secretary, a Treasurer and such other officers, including one or more Vice Presidents, as the Board of Directors may from time to time designate. Officers shall be elected by the Board of Directors to serve for a term of one (1) year and until their respective successors are chosen and have qualified. A person who has served as the Chair for three (3) or more consecutive one (1) year terms shall not be eligible for re-election to that office except after an interval of at least one (1) year from the expiration of his or her immediately preceding term. A person who has served three (3) or more consecutive terms as Vice Chair shall not be eligible for re-election to that office except after an interval of at least one (1) year from the expiration of his or her immediately preceding term. Any officer may at any time be removed from office by the Board of Directors with or without cause. The same person may hold more than one office at the same time, except the offices of (a) Chair and Vice Chair, and (b) President and Vice President. The Chair and each Vice Chair shall be a director of this corporation. Neither the President nor any Vice President shall be a director, and no other employee of this corporation shall be a director. Other officers may, but need not be, directors of this corporation.

SECTION 5.2 <u>Chair</u>. The Chair shall preside at meetings of the Board of Directors and perform such other duties and exercise such other powers as may be imposed or conferred upon him or her by these Bylaws or by action of the Board of Directors. The Board Chair shall not simultaneously serve as a Trustee.

SECTION 5.3 <u>Vice Chair</u>. The Vice Chair shall, in case of the absence or disability of the Chair, have all of the powers and discharge all of the duties of the Chair.

SECTION 5.4 <u>President</u>. The President shall be the chief executive officer of this corporation. He or she shall be responsible for the general supervision, direction and management of the affairs of this corporation, subject to such limitations as the Board of Directors may establish from time to time.

SECTION 5.5 <u>Vice Presidents.</u> The Board of Directors may appoint any employee of this corporation as a Vice President, having such duties as may be prescribed from time to time by the Board of Directors or the President.

SECTION 5.6 <u>Secretary</u>. The Secretary shall provide for the keeping of accurate minutes of all meetings and other records pertaining to the operation of the Board of Directors. He or she shall have and may exercise any and all other powers and duties

pertaining by law, regulation or practice to the office of Secretary, or imposed by these Bylaws. He or she shall also perform such other duties as may be assigned to him or her from time to time by the Board of Directors.

SECTION 5.7 <u>Treasurer</u>. The Treasurer shall provide for the maintenance of accurate financial records for this corporation and safeguarding the assets of this corporation. He or she shall present a report of this corporation's financial transactions and status to the Board of Directors at its annual meeting, and shall from time to time make such other reports to the Board of Directors as it may require. The Treasurer shall perform such other duties as may be assigned to him or her from time to time by the Board of Directors.

SECTION 5.8 <u>Additional powers</u>. Any officer of this corporation, in addition to the powers conferred upon him or her by these Bylaws, shall have such powers and perform such additional duties as may be prescribed from time to time by the Board of Directors.

ARTICLE 6

Committees

SECTION 6.1 <u>Authority</u>. The Board of Directors may act by and through such committees as may be specified in resolutions adopted by a majority of the members of the Board of Directors. Each such committee shall have such duties and responsibilities as are granted to it from time to time by the Board of Directors. Each such committee shall at all times be subject to the control and direction of the Board of Directors. No person who has served as the chairperson of a committee for three (3) or more consecutive years shall be re-elected or reappointed as the chairperson of that committee, except after an interval of at least one (1) year after the expiration of his or her immediately preceding term as such chairperson.

SECTION 6.2 <u>Executive Committee</u>. The Board of Directors may designate an Executive Committee, which shall be composed of the Chair, the Vice Chair, the chairs of all standing committees of the Board of Directors, and such other directors as may be appointed by the Chair from time to time. The Executive Committee shall have the authority of the Board of Directors in the management of the business of this corporation in the interval between meetings of the Board of Directors, and the Executive Committee shall at all times be subject to the control and direction of the Board of Directors.

SECTION 6.3 Meetings and voting. Meetings of each committee may be held at such time and place as are announced at a previous meeting of the committee. Meetings of any committee may also be called at any time by the chairperson of the committee or by the President, on at least five days' notice by mail or by electronic communication, or two days' oral notice by telephone or in person, to each member of the committee. A committee member may be given notice by electronic communication only if the director has previously consented to receive notice in that form of electronic communication. Appearance at a meeting is deemed to be a waiver of notice unless the committee member objects at the beginning of the meeting to the transaction of business because the meeting is not lawfully called or convened and the committee member does not participate in the meeting. At all meetings of a committee of this corporation each member thereof shall be entitled to cast one vote on any question coming before such meeting. The presence of a majority of the membership of any committee of this corporation shall constitute a quorum at any meeting thereof, but the members of a committee present at any such meeting, although less than a quorum, may adjourn the meeting from time to time. A majority vote of the members of a committee of this corporation present at any meeting thereof, if there be a quorum, shall be sufficient for the transaction of the business of such committee. Any action that could be taken at a committee meeting may be taken by written action signed, or consented to by authenticated electronic communication, by all members of the committee.

ARTICLE 7

Indemnification

To the full extent permitted by any applicable law, this corporation shall indemnify each person made or threatened to be made a party to any threatened, pending or completed civil, criminal, administrative, arbitration, or investigative proceeding, including a proceeding by or in the right of this corporation, by reason of the former or present capacity of the person as --

(a) a trustee of the Trust, or a director, officer, employee or member of a committee of this corporation or,

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> (b) a director, officer, partner, trustee, employee or agent of another organization or employee benefit plan, who while a director, officer or employee of this corporation, is or was serving the other organization or employee benefit plan at the request of this corporation or whose duties as a trustee, director, officer or employee of this corporation involve or involved such service to the other organization or employee benefit plan, against judgments, penalties, fines (including, without limitation, excise taxes assessed against the person with respect to an employee benefit plan), settlements, and reasonable attorneys' fees and disbursements, incurred by the person in connection with the proceeding.

Indemnification provided by this section shall continue as to a person who has ceased to be a trustee, director, officer, employee or committee member, shall inure to the benefit of the heirs, executors and administrators of such person and shall apply whether or not the claim against such person arises out of matters occurring before the adoption of this section. Any indemnification realized other than under this section shall apply as a credit against any indemnification provided by this section.

This corporation may, to the full extent permitted by applicable law from time to time in effect, purchase and maintain insurance on behalf of any person who is or was a trustee, director, officer, employee or a member of a committee of this corporation against any liability asserted against such person and incurred by such person in any such capacity.

ARTICLE 8

Miscellaneous

SECTION 8.1 <u>Remote communications</u>. A trustee of the Trust, director or committee member may participate in a meeting by conference telephone or, if authorized by the Trustees, Board of Directors, or committee chair, any other means of remote communication through which such person, other persons so participating, and all persons physically present at the meeting may communicate with each other on a substantially simultaneous basis during the meeting. Participation in a meeting by that means constitutes presence in person at the meeting. A conference among members, directors, or committee members by conference telephone or any other authorized means of remote communication through which such persons may communicate with each other on a substantially simultaneous basis during the conference is a meeting of the members, Board

of Directors or committee, as the case may be, if the same notice is given of the conference as would be required for a meeting, and if the number of persons participating in the conference would be sufficient to constitute a quorum at a meeting. Participation in a meeting by that means constitutes presence in person at the meeting.

SECTION 8.2 <u>Amendments.</u> Except as otherwise provided in this Section 8.2, these Bylaws may be amended by the affirmative vote of a majority of all of the members of the Board of Directors of this corporation and shall not be subject to amendment by action of the Trustees. Notwithstanding the previous sentence, the following provisions may be amended only upon the affirmative vote of a majority of the Trustees of the member acting alone: Sections 1.1, 1.4, 1.5, and Article 2; and the following provisions may be amended only upon the affirmative vote of a majority of the Trustees and a majority of the members of the Board of Directors of this corporation: Article 3, Article 4, and this Section

8.2 (Amendments).

SECTION 8.3 <u>Authority to borrow, encumber assets</u>. No director, officer, agent or employee of this corporation shall have any power or authority to borrow money on its behalf, to pledge its credit or to mortgage or pledge its real or personal property except within the scope and to the extent of the authority delegated by resolutions adopted from time to time by the Board of Directors. Authority may be given by the Board of Directors for any of the above purposes and may be general or limited to specific instances.

SECTION 8.4 <u>Execution of instruments</u>. All deeds, mortgages, bonds, checks, contracts and other instruments pertaining to the business and affairs of this corporation shall be signed on behalf of this corporation by the Chair, the Vice Chair, the President, or a Vice President, or by such other person or persons as may be designated from time to time by the Board of Directors.

SECTION 8.5 <u>Deposit of funds.</u> All funds of this corporation shall be deposited from time to time to the credit of this corporation in such banks, trust companies or other depositories as the Board of Directors may approve or designate, and all such funds shall be withdrawn only in the manner or manners authorized by the Board of Directors from time to time.

SECTION 8.6 <u>Compliance</u>. The business and affairs of this corporation, including the business and affairs of the Trustees, shall at all times be administered and conducted in compliance with the Articles of Incorporation, these Bylaws, the Board Handbook, applicable provisions of the Minnesota Nonprofit Corporation Act, the Trust, final court orders issued in a proceeding to which the Trust is a party, and other applicable state and federal laws.

The undersigned, President of Northwest Area Foundation, hereby certifies that the foregoing Bylaws are the Bylaws of Northwest Area Foundation beginning on November 18, 2022, have not been amended or repealed since that date, and are the Bylaws as of the date set forth below.

* * *

Dated: November 18, 2022

Kevin F. Walker President Northwest Area Foundation